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HISTORICAL INSTITUTIONAL ABUSE INQUIRY
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being heard before:

SIR ANTHONY HART (Chairman)

MR DAVID LANE

MS GERALDINE DOHERTY

held at

Banbridge Court House

Banbridge

on Monday, 7th December 2015

commencing at 10.00 am

(Day 165)

MS CHRISTINE SMITH, QC and MR JOSEPH AIKEN appeared as
Counsel to the Inquiry.

1 Monday, 7th December 2015

2 (10.00 am)

3 CHAIRMAN: Good morning, ladies and gentlemen. As always,
4 can I remind everyone to ensure that their mobile phone
5 has either been switched off or either placed on
6 "Silent"/"Vibrate" and no photography is permitted
7 anywhere within the premises, particularly not here in
8 the Inquiry chamber.

9 Whilst it is unlikely, it is possible that names of
10 individuals who are covered by the Inquiry's redaction
11 and anonymity policy may be mentioned in the course of
12 the opening over today and tomorrow. I am sure I don't
13 need to remind the media, but I will nonetheless, that
14 the policy forbids the use or mention of any name
15 without the written consent of the individual concerned.

16 This morning we commence our eighth module. We will
17 be dealing over the course of the next two weeks with
18 two voluntary children's homes operated in Northern
19 Ireland by the well-known national charity Barnardo's.
20 These are the former Macedon home, which no longer
21 exists in any material or physical sense, because it was
22 demolished to enable some motorway development to take
23 place, and it was succeeded by another home called
24 Sharonmore.

25 In a moment I think we may have appearances and then

1 I will ask Mr Aiken, Junior Counsel to the Inquiry, to
2 commence his opening of this module, which will be the
3 last module of this year, 2015, as we anticipate it will
4 take us up to Christmas.

5 Yes, Mr Aiken.

6 MR AIKEN: Chairman, Members of the Panel, good morning.

7 The appearances from the core participants you will
8 have, save for Mr Sayers, who appears on behalf of
9 Barnardo's. I will invite him to give his appearance
10 now.

11 CHAIRMAN: Yes.

12 MR SAYERS: Good morning, Chairman, Members of the Panel.

13 My name is Sayers and I appear in this module for
14 Barnardo's, instructed by Carson McDowell Solicitors.

15 CHAIRMAN: Thank you, Mr Sayers.

16 Yes, Mr Aiken?

17 Opening submissions on Module 8 by COUNSEL TO THE INQUIRY

18 MR AIKEN: Good morning, Chairman, Members of the Panel.

19 Today is Day 165 of the Inquiry's public hearings and,
20 as you have said, Chairman, this morning marks the
21 beginning of our Module 8 examination of two voluntary
22 children's homes operated in Northern Ireland by
23 Barnardo's.

24 Barnardo's is a long-standing and leading children's
25 charity in the United Kingdom that has as its stated aim

1 transforming the lives of the most vulnerable children
2 across the United Kingdom. It tackles that aim through
3 a wide range of children's services that it provides.
4 That used to include, and the origin of the charity was
5 indeed, the operation of children's homes.

6 I will say a little more about the history of
7 Barnardo's shortly, but first I am going to give a short
8 overview of what I am going to cover in considerable
9 detail over the next two days and identify in summary
10 form the issues that are likely to be of particular
11 interest and concern to the Panel over the course of the
12 next two weeks of public hearings.

13 The Inquiry's focus in this module is on the
14 children's homes operated by Barnardo's in the
15 Newtownabbey area between 1950 and 1995; firstly, as you
16 have mentioned, Chairman, Macedon, which operated
17 between 1950 and June effectively of 1985, and then its
18 bespoke replacement, Sharonmore, which operated between
19 June of 1981 and continued beyond the HIA Inquiry's
20 terms of reference, which end in December 1995.
21 Sharonmore itself closed in 1998.

22 Four applicants have come forward to the Inquiry to
23 speak of their time in these two homes. As is always
24 the case, their oral evidence will be important to the
25 Panel's work. In addition, much of the story of what

1 occurred in Macedon in particular and the systems issues
2 that are raised thereby are seen through the documents
3 obtained by the Inquiry, some of which I will open
4 during the course of this opening.

5 These two homes, particularly Macedon, came to
6 public attention around the Millenium, when a major
7 police investigation began into allegations by
8 ex-residents of sexual and physical abuse by staff
9 during a particular period of time between the years
10 and , save in one respect.

11 As with similar investigations the Inquiry has seen
12 into Rubane and St. Patrick's, the Macedon Inquiry, as
13 I am going to refer to it, following some initial
14 allegations brought to the attention of police, involved
15 the police proactively seeking out former residents from
16 a particular time period and ascertaining whether they
17 claimed to have been abused.

18 In the case of the Macedon Inquiry that was some
19 fifty-one individuals. Ten of them made allegations to
20 police. In addition, there were two further children
21 who made allegations. They were children of a staff
22 member who came to play at Macedon, making twelve
23 individuals in all.

24 That investigation led to the 2004 Crown Court trial
25 of two former members of staff, who have been given

1 anonymity by the Inquiry, relating to their alleged
2 activities in Macedon during the period to in
3 the main. Some nine ex-residents and one other
4 individual, who visited the home
5 , so ten individuals in total, testified
6 against the two members of staff, alleging sexual and
7 physical abuse.

8 The two staff members were convicted by a jury in
9 June 2004 of a large number of sexual offences against
10 those children in their care and were then sentenced by
11 the trial judge to significant terms of imprisonment.

12 In June 2005 the Court of Appeal in Northern Ireland
13 quashed the convictions of each of the members of staff
14 for a number of reasons, including allegations that
15 collusion had taken place between the former residents,
16 who testified to make false allegations of sexual abuse
17 against the staff. Indeed, the Court of Appeal heard
18 evidence from one of the nine former residents who had
19 testified at the original trial, who alleged in a letter
20 written after the two staff members had already been
21 convicted that he had, in fact, lied and conspired with
22 other ex-residents to lie to make false allegations
23 against the staff members. He subsequently recanted the
24 content of that letter before the Court of Appeal, and
25 we will look at that in more detail later in the

1 opening.

2 But prior to the trial -- the trial took place in
3 2004 -- indeed, by 2003 Barnardo's had already paid out
4 £182,500 to ten of the twelve individuals who made
5 allegations as part of the Macedon Inquiry, including
6 £20,000 to the individual who gave evidence before the
7 Court of Appeal that he had written a letter indicating
8 that the allegations of sexual abuse against the two
9 members of staff were untrue and that those who made the
10 allegations had got together to make false claims.

11 This factual reality presents significant challenges
12 for this Inquiry, because a huge volume of material was
13 generated by the police investigation and subsequent
14 court proceedings, and while this Inquiry is not
15 determining anyone's civil or criminal liability, it
16 will nonetheless have to look at the allegations made in
17 the context of the Macedon Inquiry in order to ascertain
18 whether there were systemic failings that caused,
19 facilitated or failed to prevent abuse in these
20 Barnardo's homes.

21 In addition, this reality highlights a wider issue
22 that this Inquiry has to deal with that we saw through
23 documents during the St. Patrick's part of Module 7 that
24 not all allegations made, however graphic or appalling,
25 are, in fact, true.

1 In fairness to Barnardo's, without expressing any
2 view on the veracity of the allegations post the
3 original trial and indeed before the Inquiry, it has
4 indicated that the systems that were in place in Macedon
5 during the relevant period were not what they should
6 have been and consequently failed to keep children safe.

7 In addition to the complexity that the Macedon
8 Inquiry brings to Inquiry's work for the reasons I have
9 just explained, nonetheless it and indeed other police
10 investigations that we will look at relating to
11 Sharonmore and Macedon uncovered various incidents of
12 potential abuse, including incidents reported
13 contemporaneously, which for various reasons did not
14 come to public attention through a trial process. This
15 Inquiry will have the opportunity to consider those
16 matters and, as with previous modules, expose to public
17 scrutiny abusive activities and practices that hitherto
18 have not been known about.

19 Indeed, I will shortly look at a contemporaneous
20 complaint of sexual abuse made in in Macedon, which
21 was disclosed to staff in Macedon, passed on to the
22 superintendent of Macedon, who then elected to do
23 nothing with it. Barnardo's, as we will come to see,
24 reflecting on this incident, recognise, and I quote:

25 "If there is a crucial moment when Barnardo's failed

1 to address potential child abuse, this is it."

2 Those were the words of Martin Ruddock of Barnardo's
3 in 2004, when reflecting on the trial that had taken
4 place.

5 As this Inquiry knows, January 1980, with the
6 breaking of the Kincora scandal, was a seminal moment in
7 relation to matters being considered before this
8 Inquiry. Events that subsequently came to light led to
9 the setting up of The Committee of Inquiry into
10 Children's Homes and Hostels, commonly referred to as
11 The Hughes Inquiry, which sat during 1984 and 1985 and
12 reported at the end of 1985.

13 Due to a particular incident of abuse in 1982
14 relating to a boy who was resident in Barnardo's
15 Sharonmore, but who was abused by someone outside the
16 home, Sharonmore being operational from June 1981,
17 Sharonmore was then involved to a limited extent before
18 The Hughes Inquiry and Barnardo's appeared before Judge
19 Hughes.

20 I want to end this short summary review by
21 mentioning publicly some matters that the Panel
22 continuously bear in mind as part of the Inquiry's work
23 and will do again when considering matters I am about to
24 outline.

25 Obviously it is important that context is

1 established in respect of the matters being looked at
2 and that incidents are judged based on what was known
3 and understood as to the best practice at the time as
4 opposed to with hindsight.

5 Further, as we will come to explain in greater
6 detail in due course, the numbers of children who say
7 they were abused in Macedon or Sharonmore are a very
8 small minority of those individuals who spent their
9 childhood in the care of Barnardo's in these two homes
10 and beyond. It will not come as any surprise to the
11 Panel if I say that Barnardo's has helped literally
12 thousands of children down the years, which equally, of
13 course, does not diminish in any way its responsibility
14 to those whose experience was sadly different.

15 In addition, it will be borne in mind that those who
16 make allegations do so against the small minority of the
17 staff who worked in the homes, and indeed many of those
18 children continue to have very positive relationships
19 now as adults with members of Barnardo's staff. Indeed,
20 it will become apparent that many of the disclosures
21 that we will look at come about because of the
22 relationship between residents -- former residents and
23 particular Barnardo's staff. Again that context is not
24 in any way to minimise the often life-long effects of
25 abuse on each individual who did suffer it.

1 It is also the case that whilst Barnardo's continues
2 to operate services for the most vulnerable children in
3 society, they no longer do that through the provision of
4 traditional children's homes, albeit they have explained
5 to the Inquiry that they have some limited specialist
6 services that still are residential in nature.

7 Before I begin to look at the evidence in detail
8 I want to say something about the core participants
9 before the Inquiry in this module and the format and
10 extent of the evidence bundle.

11 The first core participant is Barnardo's itself as
12 the provider and operator of Macedon and then
13 Sharonmore. In addition to providing the Inquiry with
14 replying witness statements to the witness statements of
15 the four individuals who have come forward to the
16 Inquiry to speak about their time in Macedon and/or
17 Sharonmore, Barnardo's have also provided detailed
18 general witness statements for the assistance of the
19 Panel.

20 The first such statement is of 9th October 2015.
21 That's a general overview statement of how Macedon and
22 Sharonmore, their history and origin and how they
23 operated. That's provided by Linda Wilson, the present
24 Director of Barnardo's Northern Ireland. That can be
25 found in the bundle at BAR-044 to 050 with exhibits that

1 run from 051 to 059.

2 Now I want to look at -- if we can bring up, please,
3 BAR-049, because in paragraphs 22 and 23 of the
4 statement Linda Wilson, having identified various
5 systems failures that Barnardo's acknowledge as well as
6 highlighting approaches and practices operating at the
7 time, which in light of what is now known about abuse
8 and safeguarding is not ideal, she went on to make these
9 points:

10 "As an organisation Barnardo's takes complaints
11 seriously. We continue to work to ensure our systems
12 are as good as they can be to reduce the risk of abuse."

13 If I pause there, Chairman, Members of the Panel, to
14 recognise the recognition by Linda Wilson that it can't
15 be removed completely. She goes on to say:

16 "The stringent systems we now have today are
17 designed to protect the children with whom we work. The
18 most important thing is that we listen to what children
19 and young people say and take immediate action if it is
20 necessary. People intent on abusing children have shown
21 themselves to be very determined to harm children and we
22 can never be complacent that there is no risk to
23 children in our care.

24 It is important that no matter how long after their
25 abuse occurred victims feel that they can come forward,

1 and we welcome the work of the Inquiry in this regard.
2 We know that it takes a great deal of courage to come
3 forward. We have attempted to the best of our ability
4 to respond to the needs of the ex-residents of Macedon,
5 but as an organisation we continue to be deeply saddened
6 by the events which took place at Macedon."

7 That's a reference, Members of the Panel, as you
8 will come to see, to counselling services being offered
9 to those who came forward to Barnardo's to say what
10 happened to them in addition to the civil claims
11 compensation that was received.

12 The second statement from again Linda Wilson in
13 particular about Macedon is of 13th November of 2015 and
14 that statement runs from BAR-607 to 617 in the
15 bundle with exhibits running from 618 to 687. That
16 statement will be of particular interest to you, Members
17 of the Panel. It covers the history of Macedon, the
18 type of facility that it was, the care that was offered
19 there, the origin of those who resided in it, the number
20 of places that were available, the staffing
21 arrangements, the staffing structure, the daily routine,
22 the rules that operated within the home at the time,
23 services that were provided, including how medical care
24 was provided, record-keeping, the management structure,
25 how the home was regulated and then looking at abuse and

1 systems issues.

2 I want to look at paragraph 28 of that statement,
3 please, at 616, where systems failures issues are
4 identified. Having quoted from Martin Ruddock, who
5 carried out a review in 2004 post the Macedon trial
6 prior to the convictions being quashed in 2005 before
7 the Court of Appeal, having set out some of his systems
8 issues, Linda Wilson then goes on to say this about
9 Macedon:

10 "In relation to what happened at Macedon Children's
11 Home I am on public record as having stated that 'For
12 those children at that particular time'" -- that's -- we
13 are talking about the period to , potentially
14 through to , taking into account one complaint in
15 Sharonmore -- "'For that children at that particular
16 time in that particular children's home we failed to
17 protect them'. Barnardo's recognises that while the
18 risk of abuse can never be eliminated, it must be
19 reduced insofar as reasonably possible. This aim
20 underpins the core safeguarding principles and framework
21 of a safe organisation to which Barnardo's is committed.
22 Barnardo's, however, accepts that its practices at
23 Macedon at the time to which the criminal proceedings
24 related were inadequate to safeguard children. It is
25 now apparent that there was at that time a failure to

1 identify and address levels of concerning behaviour by
2 residents, and a failure to respond adequately to
3 concerns about the conduct of members of staff
4 (including, in the case of **BAR 3** " -- whose
5 name shouldn't be used beyond the chamber -- "an obvious
6 instance in which management failed to address potential
7 child abuse in accordance with applicable Barnardo's
8 policy)."

9 That's the reference to the matter that I will
10 refer to:

11 "Such concerns about conduct were not linked with
12 other matters of concern and addressed appropriately;
13 this it is considered was as a result of a combination
14 of factors that inhibited reflective practice. The
15 systems in place at that time at Macedon accordingly
16 failed to ensure that children were free from abuse."

17 We will look in greater detail as we go at the
18 reasons behind those admissions.

19 The third statement provided again by Linda Wilson
20 on behalf of Barnardo's is again dated 13th November of
21 2015 and that is a statement that deals specifically
22 with Sharonmore. The statement runs from 688 to 699 in
23 the bundle and then has voluminous exhibits that run
24 from 700 to 965. The statement in structure covers the
25 same broad issues as the Macedon statement, but in

1 paragraphs 42 to 46 -- and I want to look at this now,
2 please, at 697 -- Barnardo's explain why they take
3 a different view about how Sharonmore operated. They
4 express the view, as we will see, that systems failures
5 were not apparent there. They say this:

6 "Barnardo's has carefully considered the allegations
7 raised within the statement", and they identify two
8 individuals the Inquiry will hear from, HIA50 and
9 HIA101, "and the conviction of Mr Jarvis (who had no
10 connection to Sharonmore) ..."

11 That's a 1982 matter that brought Barnardo's
12 Sharonmore into the Hughes Inquiry, and we will look at
13 that in due course:

14 "... for an offence involving a resident of
15 Sharonmore. We have reflected upon the definition of
16 systemic failings as defined by the Inquiry. We have
17 concluded that we do not consider that there were
18 systems failures that could be considered to be systemic
19 failings at Sharonmore. There were systems in place to
20 provide proper care to children and young people and to
21 reduce the risks of abuse occurring. The records
22 document high levels of staff supervision with a clear
23 move towards a more professional model of child-focused
24 social work. There were systems of internal governance,
25 inspection and managerial support as well as external

1 inspection. There were a range of meetings within the
2 unit which would have allowed staff to raise difficult
3 behaviour or any uncertainty which staff had about how
4 to deal with a situation. There is evidence of
5 a commitment to improve record-keeping, undertake
6 regular review and encourage practice improvement. The
7 level of care documented does not suggest that there was
8 a failure to ensure that the children at Sharonmore
9 would be free from abuse. The Hughes Inquiry report
10 commented within Barnardo's the emphasis on training and
11 professionalism was notable and that there was
12 a comprehensive policy and procedure guide."

13 The particular extract is provided, and we will see
14 when we look at the SWAG report from 1983 looking at
15 Sharonmore that particular reference was made to the
16 number of qualified staff that were working within the
17 Sharonmore project.

18 Linda Wilson goes on to say on behalf of Barnardo's:

19 "There is no evidence of a failure to take all
20 proper steps to prevent, detect and disclose abuse."

21 She is not saying events did not take place, but
22 they were properly dealt with, and we will look at the
23 incidents that arise from Sharonmore in due course.

24 "The services provided in Sharonmore adopted a more
25 rights-driven approach which empowered young people and

1 young people were advised about what was unacceptable
2 treatment while they were in Sharonmore and what to do
3 if they experienced unacceptable treatment. In addition
4 to having the ability to contact their Area Board Social
5 Worker, Barnardo's established a system which allowed
6 the young people to contact the Divisional Director
7 directly if they were unhappy about their treatment.
8 They were provided with a contact card which could be
9 sent to the Divisional Director and did not need
10 a stamp, and if a complaint was raised, the Divisional
11 Director would arrange for a senior member of staff not
12 directly involved in the care to meet with the young
13 person as quickly as possible."

14 What's being described there, Members of the Panel,
15 is a system that ran in tandem with the complaints
16 system that was devised and implemented by the various
17 Health Boards in response to the Kincora scandal. So
18 there were in effect two routes available to the
19 children within Barnardo's to complain in the
20 post-Kincora era.

21 "If a young person made a disclosure of abuse, staff
22 would have been aware of the requirement to notify
23 someone more senior within Barnardo's and record the
24 disclosure of abuse."

25 We will see many instances of this taking place:

1 "Staff would have expected the matter to be referred
2 to the relevant statutory authorities and also have been
3 aware for the potential for criminal investigation.
4 There is evidence that the appropriate procedures were
5 followed when disclosures for abuse were received to
6 ensure the investigation and prosecution of criminal
7 offences involving abuse. The Hughes Report commented
8 on the prompt handling of the incident involving
9 Mr Jarvis by Barnardo's staff.

10 The records and complaints do not suggest that those
11 who had contact with children at Sharonmore adopted
12 abusive childcare practices in common."

13 One of the features of the Macedon police inquiry
14 that we will look at was the identification that for all
15 those who complained that they were abused in Macedon
16 only one said that they continued to be abused in
17 Sharonmore:

18 "The staff in managerial positions or those in
19 positions of responsibility within Sharonmore did not
20 initiate, encourage or condone abusive childcare
21 practices. Managerial inspections took place and
22 management did not encourage or condone abusive
23 practices or fail to take appropriate steps to identify
24 or remedy abuse. Barnardo's policy and procedure was
25 well regulated at organisational level and was regularly

1 reviewed, revised and updated to reflect changes in
2 practice and the statutory requirements. Barnardo's did
3 not condone or encourage abusive practices and policy
4 was in place to enable staff to identify, prevent or
5 remedy abuse."

6 They say again they take:

7 "... allegations of abuse seriously and have
8 reflected carefully on the issues raised in the
9 statement to the Inquiry."

10 They point out the response statements that have
11 been provided and ask the Inquiry to note the content of
12 them. They go on to say:

13 "Any hurt experienced by residents while in our care
14 is deeply regretted. Plainly, however, it is not the
15 case that any such hurt necessarily means that there
16 were systemic failings on the part of Barnardo's. It is
17 appropriate to recognise that Sharonmore was
18 a developing service, and Barnardo's is committed as
19 a learning organisation to continual improvement in
20 practice. It is not, however, accepted that the
21 evidence available in respect of Sharonmore discloses
22 systemic failings on the part of Barnardo's."

23 So if I can pause there, Members of the Panel, so
24 that you have this in your mind as we look at matters in
25 some detail, Barnardo's are saying to the Inquiry, "We

1 accept and recognise that for a particular period of
2 time in Macedon there were systems failures that failed
3 to protect children, but when it came to Sharonmore,
4 although one can't remove all incidents of abuse
5 occurring, the procedures and processes that were in
6 place were appropriate and that matters were dealt with
7 appropriately in terms of being reported both to the
8 Social Services and the police as and when they
9 occurred".

10 With that basic premise we can then look at the
11 material that's available. Obviously whether or not
12 there were systems failures is entirely a matter for the
13 Panel.

14 The fourth statement provided by Barnardo's is of
15 4th December of 2015. It brings together at the request
16 of the Inquiry the position in respect of civil claims
17 that Barnardo's have dealt with in respect of Macedon
18 and Sharonmore. I have indicated to you already that
19 the civil claims, almost all of them relate to the same
20 individuals involved in the Macedon police inquiry, with
21 one or two exceptions, and I have highlighted the issue
22 that arises in respect of that.

23 The statement can be found at 1124 to 1131 in the
24 bundle, and then all of the relevant pleadings and
25 medical reports from the civil claims run from 13205 to

1 13505 in the bundle. I have drawn your attention to the
2 significant sum that in total was paid out to ten
3 individuals.

4 In addition -- and I am going to look at the issues
5 that these statements disclose at this point -- we have
6 three further statements from Linda Wilson on behalf of
7 Barnardo's dealing with specific issues that the Inquiry
8 raised that emerged from the Inquiry legal team's
9 analysis of the material received.

10 I am going to call the first of those the fifth
11 statement, because it's the fifth statement provided by
12 Linda Wilson. It is of 1st December 2015, albeit out of
13 date order from 4th, but if you bear with me. The fifth
14 statement deals with what was known about a particular
15 member of staff. The Panel are aware of who he is. He
16 worked in Barnardo's Macedon during the period.
17 His name came up during the Macedon Inquiry in respect
18 of one allegation and the Inquiry sought information
19 relating to him and the statement provides that
20 information. It's a matter we will return to when
21 I come to deal with the Macedon Inquiry.

22 The sixth statement of 3rd December 2015 again from
23 Linda Wilson dealing with what Barnardo's could say
24 about allegations made by a former resident of Macedon.
25 Her name was BAR 54 , . The name

1 shouldn't be used beyond the chamber. She resided in
2 Macedon between and between the ages of and
3 . Her time period is the earliest documented
4 allegation of abuse the Inquiry is aware of. The
5 allegations were not made at the time. They were made
6 to Barnardo's aftercare service, which is a records
7 retrieval service that's available for people to get in
8 contact and look over their history and time in
9 Barnardo's. The allegations were made to that service
10 in 1998 during an access to records interview, following
11 a BBC documentary about Barnardo's homes that was
12 broadcast in 1997. There had been earlier documentaries
13 of a similar nature in 1995.

14 BAR 54 complained about physical and emotional
15 abuse by three members of staff: the first, BAR 62 ,
16 who was between the opening of
17 the home and ; secondly, a BAR 63 , who
18 was a college mother from to ; and a BAR 6
19 , another housemother, who was a member of staff
20 between and .

21 If we look, please, at BAR-1097, we can see the 12th
22 October 1998 record of the allegations. The date that
23 allows me to say 12th October is on the page prior. If
24 we scroll down to the bottom of the page, please, we can
25 see what allegations were made to Barnardo's staff:

1 "We talked at some length about the treatment she
2 received in the homes and she described three staff
3 members who in particular made their lives very
4 difficult. They are:

5 **BAR 62** , now deceased, whom she described as
6 cold, uncaring and unemotional. She also described how
7 he often caned them on bare flesh, making them pull
8 their pants down, etc."

9 If we scroll down, please, on to the next page.
10 That's what's said about **BAR 62** :

11 " **BAR 63** , also deceased, very physically
12 abusive to the children at any time. As punishment she
13 would cut the hair of the children for spite to make
14 them look as unattractive as possible."

15 Then, thirdly:

16 " **BAR 6** ",

17 who is recorded as still alive at the time of this
18 document, and I can say she is no longer alive, and at
19 the time this is being said she was known to be:

20 "... alive and working with disabled children".

21 according to **BAR 54** , who is making the
22 complaint:

23 "She emotionally abused the children and would often
24 refuse to speak to the children completely sometimes for
25 perhaps periods of three to six months."

1 She is described as having:

2 "... made BAR 54 's life
3 unbearable, refusing to speak to her until she was about
4 to leave the home."

5 The information that Barnardo's is able to provide,
6 if we can look, please, at 1083, in the statement of 3rd
7 December from paragraphs 10 through to 13 Barnardo's set
8 out the information they do have on each of the
9 individuals.

10 I want to say this at this point. All three of
11 those former members of staff are now deceased and not
12 in a position to defend themselves. Consequently I want
13 to point out that there were no records on their files
14 of any complaints of abuse and no disciplinary
15 proceedings relating to them at any time.

16 In respect of BAR 62 , , and
17 BAR 63 , a housemother, both of whom served for
18 long periods of time, these are the only known
19 complaints to have ever been made against them. In
20 respect of the third individual, BAR 6 , one of
21 the applicants to the Inquiry does speak about her and
22 I will look at this issue with her in due course.

23 The seventh statement to the Inquiry by Linda Wilson
24 on behalf of Barnardo's is of 2nd December. I am
25 calling it seventh, because although it came just before

1 the last statement, it covers a time period after the
2 previous statement. It deals with the allegations of
3 a man now, a child then, called BAR 53 made to
4 Barnardo's in August and September 2000. Again his name
5 should not be used beyond the chamber. He resided in
6 Macedon between and and then again
7 from to , so between the ages of
8 and . BAR 53's allegations were recorded in a similar
9 form by a member of Barnardo's aftercare staff, who met
10 with him in 2000.

11 If we can look, please, at 1035, he reported
12 physical and emotional abuse, including ,
13 perpetrated by a succession of at
14 Macedon Children's Home.

15 "BAR 53 was in Macedon ..."

16 The dates are set out. What he says is:

17 "During his time there BAR 5
18 ..."

19 Now BAR 5 became after BAR 62 :

20 "... perpetrated physical abuse on BAR 53 and on other
21 children on a fairly regular basis. This was in
22 approximately, when BAR 53 was or . BAR 53 felt that

23 BAR 5 did not like him and singled him out for
24 ill-treatment. BAR 53 is not sure whether this was
25 because of his background or not. If BAR 53 had

1 done something wrong or had been cheeky or difficult,
2 BAR 5 would say, ' BAR 53 , I want to see you'.
3 This struck terror into his heart as he knew what was
4 coming next. He was beaten by BAR 5 with a belt and
5 with hands. He did this to other children as well.

6 BAR 49 came next probably in
7 the early and he too physically abused BAR 53. He
8 was a very unpredictable man and would lose his temper
9 all of a sudden after giving BAR 53 a talking to. He used
10 to beat BAR 53 with his fists. He would lash out
11 unexpectedly. BAR 53 was aware that this happened to at
12 least one other child."

13 So that is the , as it were,
14 the that comes after BAR 62 and BAR 5 .
15 Then comes BAR 24 , who was in the
16 . We will come back to him for other reasons
17 shortly:

18 "BAR 53 was aware that fellow residents were in fear
19 of the actions of a certain member of staff at this time
20 (no name is given)."

21 Particular reference is made about BAR 53 presuming
22 they were being sexually harassed at the very least. He
23 then says:

24 " BAR 24 used to indulge in inappropriate
25 horseplay with the girls, but BAR 53 remembers that the

1 girls were more fearful of the other staff member",
2 whom he doesn't identify. He makes reference to
3 a reunion taking place in 1992 and how BAR 5 was dealt
4 with.

5 The allegations were passed on by Barnardo's to the
6 police at that time. The reference for that is at
7 BAR-1051, though the individual BAR 53, having been spoken
8 to by police, didn't wish to proceed with the
9 allegations.

10 The allegations were made against BAR 5 , who was
11 between September and March , of
12 physical abuse, and one of the applicants to the Inquiry
13 speaks of him. That's a matter we can return to.

14 The second was against BAR 49 , who Barnardo's
15 have explained was between and

16 It is again an allegation of physical abuse, and
17 I point out there are no other known allegations against
18 this man.

19 Then, thirdly, BAR 24 ,
20 between and He also was for
21 a brief period in around In between that time he
22 moved to a post in headquarters, so effectively
23 a promotion within Barnardo's. That was of engaging in
24 inappropriate horseplay with females. There are no
25 other allegations against this man of this or any other

1 nature in terms of abuse. There is one issue of
2 a failure to act, which we will look at shortly.

3 Barnardo's do point, if we look, please, at 1026 in
4 paragraph 14, that:

5 "The Inquiry's attention is drawn to a letter dated
6 6th June from BAR 53 to Mr Andrews, [who was] based
7 at the Barnardo's regional office for Ireland."

8 So, if you like, the top man:

9 "BAR 53 writes to Mr Andrews complaining about
10 sanctions which were imposed when he stole money from
11 an office in Macedon."

12 That letter is available. I am going to look at it,
13 because it will assist the Panel with context. If we
14 can look, please, at 1074, so this is a complaint to the
15 head office in -- if we just scroll up to the previous
16 page, please -- in . BAR 53 at that stage was aged
17 , and he was unhappy about the sanctions that were
18 imposed on him following a theft.

19 He explains who he is and he explains then he had
20 had an argument about his bedtime. He was up late one
21 morning:

22 "... and it is a rule in our group that if you are
23 not down in time for breakfast coming round, you will be
24 fined 5p. Well, that night I gave my 5p over ..."

25 So he accepted his fine:

1 I think that might be a name -- "and he stole
2 money as well, but yet he was still allowed to go, so
3 there is no reason why I should get stopped going.
4 I have been talking to some staff about this and they
5 think that this is unfair also. I am asking you to help
6 me, sir. If you would phone Auntie BAR 64 and explain
7 to her, because I don't think she really understands.
8 I wouldn't mind if she made me work like a slave before
9 I went as long as she lets me go. Please, Mr Andrews,
10 please help me to get going to .

11 Yours sincerely,

12 BAR 53 ."

13 He received a reply from Mr Andrews, which is
14 available if we look, please, at 1076. Move on to the
15 next page. You can see -- sorry. If we just pause and
16 scroll up a little, you can see the PS that's written:

17 "Don't show this letter to anyone else. I would be
18 very embarrassed."

19 If we scroll down, please, the reply from -- on
20 behalf of Mr Andrews, because he is away:

21 "Mr Andrews is away on holidays, so I got your
22 letter. It will be three weeks before he gets back, so
23 I thought you would want me to reply to you.

24 I am very sorry to see that you have found yourself
25 in this position as I am sure you are very keen to go

1 with BAR 65 to , but although you feel you
2 are not fairly treated by being fined 5p, I do not think
3 that it was a very good excuse for you to go into the
4 office and steal all that money.

5 The aunties and uncles are very concerned about you
6 and they do their best at all times to make you happy
7 and comfortable and are always very hurt when you show
8 them that all their work has been in vain by doing
9 something wrong and hurtful to them.

10 I find it very hard to believe that any of the staff
11 would think that Auntie BAR 64 was wrong when she
12 stopped you from going to . I am sure you know
13 that auntie is doing this so that you will learn that if
14 you take things which do not belong to you, that in the
15 end you yourself will be hurt, and it is always like
16 this in life.

17 By now I am afraid BAR 65 has someone else to
18 go to and so you will not be able to go. As
19 in life the good and enjoyable things always tend to go
20 to those who are good and respect other people."

21 That was written by Maurice Nelson. I am not sure
22 everyone would agree with that outlook on life, but that
23 was the view that he expressed.

24 The points that might legitimately be drawn, given
25 that in the year 2000 these remarks were being made

1 about three different superintendents -- that's part of
2 why I've shown you these documents -- because the points
3 that might be legitimately drawn from it you may think
4 include a preparedness to complain even as
5 a -year-old; a knowledge of how to do it; a lack of
6 fear towards whoever the superintendent was that might
7 otherwise have prevented one making the complaint; no
8 mention of any physical abuse; and by this date two of
9 the said to have abused have already
10 moved on; and the sanction for poor behaviour was the
11 loss of privileges.

12 In addition, Barnardo's draw attention to the fact
13 that this individual's service user file -- that was the
14 name given to a child's file maintained by Barnardo's --
15 does contain evidence of dental and medical treatment
16 and that material is in the bundle and runs from
17 BAR-1063 to 1072. Barnardo's say to the Inquiry that
18 insofar as injury might have been expected to result
19 from the type of physical abuse that was being alleged
20 in 2000, there is no reference in the records to any
21 medical treatment that would be consistent with the type
22 of injuries that one might expect would have been
23 sustained.

24 BAR 53 also described at BAR-1035, if we just go back
25 to that, please, at 1035 -- just scroll down, please:

1 "BAR 53 was aware that the older inmates at Macedon
2 would sexually abuse the younger children. (The senior
3 boys used to take the younger ones to their bedrooms for
4 sex.) This happened to BAR 53 until he grew sufficiently
5 big and strong to resist. BAR 53 assumes that the staff
6 knew what was going on but did nothing."

7 Now there is one of the applicants to the Inquiry
8 who speaks about peer sexual activity, peer abuse, and
9 we can return to that with her, but beyond what she has
10 to say and what BAR 53 has to say there are no other
11 recorded complaints about that type of issue until we
12 get to the Macedon Inquiry and that period between
13 and onwards.

14 What will become clear as we move through the
15 material is that both in Macedon by the time period
16 being looked at by the Macedon Inquiry from on and
17 then the police material that's available thereafter
18 through the existence of Sharonmore there was a lot of
19 sexual experimentation going on that was coming to the
20 attention of staff, being reported both to Social
21 Services and to police.

22 In addition to the -- those three particular
23 statements about specific issues that Barnardo's have
24 provided the Inquiry with, Barnardo's -- the Inquiry has
25 also received statements from former residents --

1 sorry -- former members of staff dealing with some
2 specific matters that the Inquiry has asked them to
3 comment on, but their evidence will be of general
4 assistance to the Panel.

5 The Inquiry has received two statements from BAR 14
6 , who was the

7

8

9

10 He in his first statement, which runs from BAR-1021
11 to 1023 -- that's a statement of 29th November -- makes
12 the point in paragraph 14 -- if we can look, please, at
13 1022, he says that:

14 "In the 1990s (sic) Barnardo's was a progressive
15 voluntary childcare organisation, committed to
16 innovation and the development of childcare services.
17 Within the organisation nationally there was zero
18 tolerance of professional malpractice, including the
19 abuse of children by staff. There were procedures for
20 the reporting of all disciplinary matters to Barnardo's
21 HQ; the divisional structure in Northern Ireland was
22 well supported by a competent personnel department in
23 Barkingside", in England.

24 We will look at the management structure in due
25 course. I presume he will clarify that it does not just

1 mean it was only in the 1980s that that is his view. We
2 can ask him about that.

3 His second statement is of 2nd December 2015 and it
4 runs from BAR-1079 to 1080 and it deals with
5 a particular incident in that we will look at, but
6 I want at this point to draw attention to paragraph 10
7 at 1080.

8 BAR 14 points to something that you will see
9 time and again in many of the documents that we will
10 look at across all of the time span that will be touched
11 on and that is the point that he is making:

12 "... helpful contextual information because it
13 elaborates the difficult environment in which staff at
14 Macedon were operating in the . Barnardo's was at
15 that time caring for some of the most troubled children
16 and young people in society."

17 He makes the point:

18 "The proportion of qualified staff was still low",
19 although you may, looking at it, find it was higher than
20 in other places we have looked at, "and the physical
21 environment at Macedon was far from ideal. The
22 supervision of disruptive residents was extremely
23 difficult because of the physical layout of the
24 buildings, which were replaced a few years later."

25 He is referring to Sharonmore, but it is the case

1 that in lots of documents that the Panel will see
2 reference is made to the fact that Barnardo's, as with
3 their stated aim, worked with the most damaged and
4 difficult children, many of whom had been removed from
5 other children's homes.

6 In addition to the statements from BAR 14
7 the Inquiry has received two statements to date from
8 BAR 8 . Hers is a name you will become familiar
9 with over the next two weeks. She worked for Barnardo's
10 for years between and . She was
11 significantly involved in aftercare and received the
12 disclosures from many of the residents who complained in
13 the Macedon Inquiry. She makes the point herself that
14 she was well liked by the young people she cared for and
15 one of the issues that arose on the contamination of
16 evidence issue was former residents getting together to
17 have her honoured

18

19

20 Her first statement of 1st December 2015 is at 1018
21 to 1020 and she in that statement draws attention to
22 three occasions when she became aware of matters she
23 felt needed to be reported. We will look at those in
24 due course.

25 Her second statement deals with some further

1 incidents that we will look at. It is of 4th December
2 2015 and it runs from BAR-2502 to 2503.

3 BAR 8 faces one allegation from an individual
4 before the Inquiry and she also deals with that
5 allegation in her statement.

6 Then we have a statement from BAR 7 of
7 2nd December 2015. That's at BAR-2500 to 2501. She
8 worked in Macedon and then Sharonmore. You will see her
9 name in a number of the documents we will look at from
10 until Sharonmore closed in 1998. She continued in
11 social work elsewhere until her recent retirement.

12 There are likely to be further witness statements
13 received during the running of the module as matters
14 crystallise further.

15 The second core participant before the Inquiry is
16 the Health & Social Care Board. Once again its
17 predecessors in title and mainly for the Inquiry's
18 purposes the Eastern Health & Social Services Board
19 would have placed children in Macedon and was involved
20 in the strategy group that arose alongside the Macedon
21 Inquiry police investigation. The HSCB has provided
22 replying statements to each of the statements from four
23 individuals who have come forward to the Inquiry.

24 The third core participant is the Department of
25 Health, Social Services and Public Safety. It is the

1 successor Department to the Ministry of Home Affairs and
2 later the Department of Health and Social Services that
3 had responsibility for the registration, regulation and
4 inspection of children's homes that are being
5 investigated in this module.

6 The Inquiry has received an initial statement from
7 Dr Hilary Harrison on behalf of the Department. That
8 can be found at BAR-966 to 972 and then with exhibits
9 from 973 to 1017. The statement confirms that
10 unfortunately the Department cannot trace any material
11 relating to Macedon and very limited material relating
12 to Sharonmore. The Inquiry does know files exist, which
13 I will look at shortly, and the Department is presently
14 engaged in a process to account for as far as can be
15 done what may have happened to those files.

16 I want to just draw attention at this point, please,
17 if we can bring up BAR-974, Dr Harrison indicates in
18 Annex A to her statement she has previously alerted the
19 Inquiry that she was herself a former employee of
20 Barnardo's. She did not work in Macedon or Sharonmore
21 but as the project leader of Tara Lodge, Barnardo's
22 adolescent project in Belfast. However, she did have
23 some involvement with two issues that we will have to
24 deal with relating to a befriending assessment she was
25 asked to carry out in , and also she was the project

1 leader in Tara Lodge after BAR 1 transferred
2 there in and dealt with a particular incident
3 involving her to which we will return.

4 In addition to the core participants the Panel is
5 aware there is another category of participant before
6 the Inquiry from those who come forward to explain what
7 happened to them and the core participants. They are
8 individuals who face allegations of abuse or failing to
9 act when they became aware of such allegations. The
10 Inquiry has identified sixteen such individuals who the
11 Inquiry would like to engage and provide the opportunity
12 as a matter of fairness for them to say what they want
13 to say to the Inquiry about the allegations made against
14 them.

15 As the Panel is aware, this is a difficult and
16 time-consuming process for the Inquiry, because of the
17 need to try to trace the present whereabouts of
18 individuals who are being spoken of about events they
19 were perhaps engaged in thirty years or more ago. Based
20 on where we have got to at this point I can say that
21 some of those individuals are either dead or their
22 present state of health is such that they will not be
23 able to engage with the Inquiry. However, there are
24 others the Inquiry is likely to hear from in the coming
25 days.

1 I want to turn now to say something about the
2 evidence bundle, and perhaps if we can keep going just
3 for a short while, Chairman, until we take a break
4 before the main part begins, if that's acceptable.

5 The Inquiry evidence bundle for Module 8 is similar
6 to that for previous modules. It is inevitably
7 voluminous, despite efforts to keep the material to
8 a minimum. The bundle contains significant amounts of
9 very dense police material that tell the complicated
10 story of the Macedon Inquiry as it unfolded and other
11 police investigations involving those who were resident
12 or worked in the homes, but the evidence isn't limited
13 to that.

14 Section 1 of the bundle contains the witness
15 statements provided to the Inquiry. In the normal
16 fashion these include the statements from the
17 applicants, replying statements from Barnardo's, who ran
18 the subject homes, and from the Health and Social Care
19 Board as successor to the Social Services organisations
20 who placed the children in care. The replying
21 statements as individual records are in the main
22 available, including exhibits of relevant
23 contemporaneous material compiled at the time the
24 individual was resident in Macedon or Sharonmore.

25 In addition, the Inquiry has received detailed

1 statements from the core participants on particular
2 issues and those are contained in section 1, and I have
3 referred to them already.

4 The section also includes statements from those
5 individuals who face allegations either of abusing
6 children or failing to act on allegations of abuse. As
7 the Panel is aware, where allegations are made against
8 an individual, the Inquiry endeavours to trace the
9 individual and provide them as a matter of fairness with
10 an opportunity to respond to the allegations and say
11 what they want to say to the Inquiry about them. At
12 present this section of the bundle contains in excess of
13 1100 pages.

14 As the Panel is also aware, the process of
15 contacting individuals, especially in the time frame
16 available, is not an easy one and it is and will remain
17 fluent during the currency of the module, and therefore
18 the volume of material in this section is expected to
19 rise.

20 Section 2 of the bundle, which begins at the 4000
21 level, contains the police material relating to what
22 I am going to call for ease the Macedon Inquiry. That's
23 the major police inquiry that began in the late 1990s
24 and culminated with the quashing of the convictions of
25 the two members of staff that I referred to early in

1 2005. As will become apparent, that investigation
2 identified other wider instances of abuse and raised
3 systems issues that will be relevant to the Inquiry's
4 work. At present this section of the bundle contains
5 over 2700 pages of dense, detailed police material.

6 Section 3 of the bundle, because the police
7 involvement in Macedon and Sharonmore was by no means
8 limited to the Macedon Inquiry, the material provided to
9 the Inquiry by the PSNI reveals other allegations of
10 abuse by staff, individuals engaging with the home and
11 peer sexual activity and/or abuse. As I summarise that
12 material in due course, the Panel will see that apart
13 from one particular matter of interest to the Inquiry
14 from 1980, which Barnardo's acknowledge was not dealt
15 with appropriately, staff regularly contacted police
16 when matters of concern came to their attention.

17 In addition, that material also demonstrates the
18 extremely difficult and damaging backgrounds that many
19 of the children came from that found themselves in the
20 care of Barnardo's and will provide assistance to the
21 Panel in understanding the extremely difficult job that
22 faced the Barnardo's staff, the vast majority of whom
23 face no allegations of abuse and who gave their working
24 lives to caring for vulnerable children. At present
25 that section of the bundle, which begins at the 7000

1 level, contains in excess of 2000 pages.

2 It is also clear from the Inquiry's work that there
3 remain other relevant police files that have not yet
4 been provided to the Inquiry by the PSNI. That may be
5 because they simply cannot and will not be capable of
6 being traced. That's a matter that the Inquiry legal
7 team is continuing to pursue.

8 Section 4 of the bundle contains social work
9 material provided to the Inquiry by the HSCB on those
10 individuals who have come forward to speak to the
11 Inquiry about their time in Macedon and Sharonmore. In
12 keeping with the Inquiry's previous experience, that
13 material is voluminous and detailed and poses
14 significant challenges to the Inquiry legal team in
15 analysing it in order to ensure that relevant matters
16 are identified and brought to light in a timely fashion.
17 This section presently contains in excess of 2600 pages.
18 The figure will rise as the HSCB continue to deal with
19 targeted requests from the Inquiry team in respect of
20 relevant matters relating to individuals who did not
21 themselves come forward to the Inquiry but whose
22 relevance to the Inquiry's terms of reference has become
23 apparent through other documentary material received.

24 As the Panel is aware, in order to ensure that as
25 complete a picture as possible is obtained, the Inquiry

1 does not limit its investigation to those individuals
2 who come forward to the Inquiry, important as those
3 individuals are to the Inquiry's work. Much relevant
4 contemporaneous evidence is also to be found in the
5 documentation relating to other individuals who for
6 whatever reason have not come forward to the Inquiry,
7 and that material will be looked at by me during this
8 opening.

9 Section 5 of the bundle contains material in respect
10 of civil claims brought by those who resided in Macedon
11 or Sharonmore. That section did contain 200 pages up
12 until this morning and now has significantly in excess
13 of that.

14 Section 6 contains material brought to the Inquiry
15 by those individuals who have come forward. On
16 occasions individuals who come to speak to the Inquiry
17 will bring material with them. They are just a few
18 pages in that connection.

19 Section 7 contains over 300 pages of transcripts
20 that are available to the Inquiry. These include
21 Inquiry transcripts, because one of the four individuals
22 due to give oral evidence this week has already given
23 evidence about a different institution in an earlier
24 module.

25 However, in addition, the Inquiry has also received

1 the transcript of oral evidence heard by the Court of
2 Appeal during the 2005 appeal proceedings in respect of
3 the criminal convictions of the two staff members who
4 were subsequently acquitted. This transcript is
5 time-consuming to read, but its importance to the
6 matters this Inquiry will consider can't be
7 underestimated. I will refer to certain parts of it
8 later in the opening.

9 The Inquiry is grateful for the cooperation received
10 from the Lord Chief Justice of Northern Ireland and his
11 office in the very efficient production of this
12 transcript to the Inquiry.

13 This section of the bundle presently has some
14 340 pages.

15 Section 8 of the bundle contains material provided
16 to the Inquiry by Barnardo's. That includes what were
17 known as service user files, the name given to the files
18 held on the children who resided in a Barnardo's home.
19 In addition, the section includes staff files on members
20 of staff who worked in the home for Barnardo's. This
21 section of the bundle presently contains in excess of
22 4000 pages.

23 Section 9 contains some relevant media articles and
24 other evidential materials that will be of assistance to
25 the Panel and that amounts to some thirty pages at

1 present.

2 Section 10 is left for the submissions, which will
3 be received in writing in due course.

4 Section 11 contains -- as I referred earlier,
5 Barnardo's did participate to a limited extent in The
6 Hughes Inquiry, and I will say more about that in due
7 course, but the Inquiry has been able to capture all of
8 the Hughes Inquiry material that is to date to be found
9 in PRONI, the Public Records Office in Northern Ireland,
10 and The Hughes Inquiry material relevant to Barnardo's,
11 which includes evidence given by their then

12 **BAR 79** , who took over from **BAR 14**
13 in , and its submission to Hughes can be found in
14 section 11 of the bundle, beginning at 22000 level.
15 That section contains in excess of 450 pages.

16 Section 12 contains governance material relating to
17 the Barnardo's homes under investigation. It begins at
18 the 25000 level and presently contains over 2700 pages.
19 The material comes from the Inquiry's own work in PRONI,
20 but also includes material provided by Barnardo's
21 itself.

22 Therefore at present the Module 8 evidence
23 bundle contains in excess of 15000 pages. As the Panel
24 is aware, the Inquiry legal team has had to analyse much
25 more material than that to try to limit the material

1 placed in the bundle, given the volume of material
2 involved and the time constraints facing the Inquiry.

3 Perhaps this is an appropriate time, Chairman.

4 CHAIRMAN: Yes. We'll rise for ten minutes.

5 (11.30 am)

6 (Short break)

7 (11.40 am)

8 MR AIKEN: Chairman, Members of the Panel, just before we
9 took our short break I was travelling rapidly through
10 the format and layout of the evidence bundle and I had
11 mentioned while doing so and prior to it with the
12 reference to the Department that it is the case that the
13 Inquiry is aware, as became apparent in earlier modules,
14 that not all material that the Inquiry would consider
15 relevant and would very much like to see is available.

16 For instance, the Inquiry is aware that the Ministry
17 of Home Affairs files on Macedon did at one time exist.
18 If we can bring up, please, SND13966, and what we are
19 going to look at is a file list that appears to have
20 been prepared by the Department probably at the time of
21 the Hughes Inquiry, and if we can scroll down, please,
22 we have gone to not the first page of the file but
23 a particular page, and you can see that there was a file
24 TC -- because these files are all TC files -- TC166,
25 which is described as:

1 "Voluntary homes -- Macedon, Whitehouse, County
2 Antrim."

3 Now if this file followed the pattern of similar
4 files that we have come across for other homes, then it
5 is quite likely that it would have contained the annual
6 inspection reports conducted by the likes of Miss
7 Forrest, Ms Wright and Dr Simpson, which the Panel has
8 had access to in respect of other homes. The --

9 CHAIRMAN: Do we take it from that Barnardo's records
10 themselves do not refer to inspections?

11 MR AIKEN: There is a -- again the events log or events of
12 importance log, although one might be able to trace
13 through that an inspection occurred, isn't available for
14 Macedon and therefore that exercise that we have been
15 able to do for other homes where the file has been
16 missing we are not able to do certainly as matters stand
17 in respect of Macedon. So what I can say to the Panel
18 is there is evidence that the type of file that would
19 have contained the inspection reports did exist, but
20 it's not possible to say how often and on what date the
21 inspections took place, which might have been capable of
22 being done through an examination of the events of
23 importance log or diary, annual diary, however the
24 record was kept, which is unfortunate, and equally the
25 inspection reports themselves don't appear to be

1 available.

2 The Department has pledged to do what it can to
3 account for what may have happened to this file and
4 another file that would appear highly relevant to the
5 Inquiry's work. If we can look, please, at SND13980,
6 this is again part of the same list, but it is
7 Department of Health files. So they denote that they
8 are younger not in date time, but younger as in tracing
9 back from now, and if we scroll down to the file,
10 please, 16670 -- just stop there, please -- you can see:

11 "16670/80: Voluntary homes -- Macedon, Whitehouse
12 (Dr Barnardo's) inspections."

13 Now given that some of the matters we are going to
14 look at in detail in Macedon relate to that period in
15 through to the closure of Macedon, it obviously
16 would have been preferable to have whatever material
17 there was that might have covered that time, although
18 you will recall from previous modules that from the
19 early '70s the Social Work Advisory Group was performing
20 that advisory role rather than formal inspections. So
21 there is that gap between inspection reports that go up
22 to we can see from other homes the late '60s and the
23 resumption of an inspection function in and around
24 1982/'83 after the Kincora scandal.

25 So whatever contact there was through SWAG -- and

1 you have some evidence from the likes of St. Patrick's
2 that there was a regular advisory engagement between
3 staff in SWAG and institutions that they were connected
4 to -- that material isn't available to be looked at.

5 CHAIRMAN: Well, if this terminology is accurate, it would
6 suggest that at some time in the past before 1980 there
7 were inspection records available, but they are unlikely
8 to have been immediately -- inspections of recent times,
9 because SWAG weren't doing inspections in the 1980s.

10 MR AIKEN: Yes, although --

11 CHAIRMAN: So they probably on that assumption, which may or
12 may not be correct, predate SWAG coming into existence.

13 MR AIKEN: That may be so, Chairman.

14 CHAIRMAN: We know from other modules that SWAG stopped
15 doing formal inspections.

16 MR AIKEN: Yes. It may also be the case, when one looks at
17 the series of files and the "80" denoting the year, that
18 files were opened at this point in time for inspections
19 to re-commence, if I can put it that way, post the
20 Kincora scandal coming to light. Unfortunately, unless
21 it is possible to identify and look at what may have
22 been in the file, it is a matter of speculation as to
23 what it would have covered.

24 CHAIRMAN: Yes.

25 MR AIKEN: But what the Department are going to do as far as

1 they can is try and trace what happened to these files,
2 because of their particular importance.

3 CHAIRMAN: There is nothing to suggest that Macedon was
4 exempt from the pattern of the 1970s when homes weren't
5 being inspected.

6 MR AIKEN: No, no. It is likely, and again the Department
7 are going to look at whether it is possible to produce
8 any oral evidence, as happened, for instance, in
9 St. Patrick's, from someone who worked in SWAG who can
10 comment on having been involved with Macedon, and
11 obviously Barnardo's can try with what staff they are in
12 a position to speak to as to whether they can recollect
13 a connection with SWAG and what form that took. So it
14 is the case that the regulator's position before the
15 Inquiry in terms of its involvement in these homes will
16 be, if matters remain as they are, substantially
17 incomplete and that is a fact that we can't get round.

18 As I say, you heard evidence from witnesses who were
19 still in a position to comment as far as other
20 institutions were concerned on the SWAG relationship
21 that it was a close working relationship, but even with
22 that there simply were no SWAG records that the Inquiry
23 has seen in any event.

24 So it remains to be seen whether the Department will
25 be able to identify and be in a position to provide

1 evidence from any members of SWAG who may have been
2 liaising with Barnardo's in the late '70s and early
3 '80s, given the focus that's likely to fall on that era,
4 and correspondingly whether Barnardo's are able to
5 assist the Inquiry any further with those matters as
6 well.

7 Before I begin looking at matters in detail I want
8 to publicly acknowledge by way of a word of thanks. As
9 the Panel is all too well aware, there are very
10 significant pressures which the Inquiry has to deal with
11 in terms of completing its work within the time frame
12 available, especially given the volume of material that
13 the Inquiry has to deal with and the rapid timetable
14 that the Inquiry has undertaken.

15 The Inquiry has repeatedly said, especially in light
16 of its inquisitorial model, that it requires
17 collaborative, cooperative approaches with those with
18 whom it has to interact. In that regard I want to
19 acknowledge the assistance given to me by each of my
20 colleagues representing the core participants before the
21 Inquiry.

22 In particular I want to acknowledge the cooperation
23 received from Barnardo's, appearing for the first time
24 formally before the Inquiry today. It was among the
25 first, as the Panel will recall, to provide material to

1 the Inquiry back in 2013, long before Barnardo's was to
2 be reached in the Inquiry programme.

3 In addition, given our recent completion of Module
4 7, Barnardo's and their counsel, Mr Sayers, solicitors
5 Carson McDowell led by Ms Bates have had to deal with of
6 late repeated requests from the Inquiry for detailed
7 information with a rapid turnaround time. Those
8 requests are being efficiently and effectively dealt
9 with and have been of great assistance to me as I begin
10 to open Module 8 this morning.

11 The continuation of that collaborative, cooperative
12 approach beyond this module is essential for the Inquiry
13 to finish its work within the stated time frame.

14 I also want to acknowledge the work of the Inquiry
15 staff, both administrative and legal. The amount of
16 work being done behind the scenes remains enormous, and
17 by dint of the fact it is done behind the scenes goes on
18 largely unnoticed to the public. I want to publicly
19 acknowledge that this morning. In particular in light
20 of my own need to be able to stand in front of you
21 today, in spite of the volume of material to be dealt
22 with, I want to say a particular word of thanks to the
23 members of the Inquiry legal team, who have been
24 preparing this module for hearing, to Miss Donnelly,
25 Mr Morrow, Mr McGlinchy and the soon to leave us

1 Miss Caslin and the others who have often had to leave
2 what they were doing to lend a hand, including
3 Ms Kirkwood today. In addition, Mr Butler, the
4 Solicitor to the Inquiry, continues to deal with the
5 difficult issues of contact with those who face
6 allegations with the help of Mrs Gibson and others.
7 I would like to put those matters on record this
8 morning.

9 Now I want to begin, Members of the Panel, to
10 briefly look at the history behind Barnardo's, who are
11 the organisation that ran the two homes, so that you can
12 understand the context and their ethos.

13 Dr Thomas Barnardo was born in Dublin on 4th
14 July 1841. He became a committed Christian in 1858 just
15 after his 17th birthday. He travelled to London to
16 engage in his medical training to facilitate him
17 travelling as a missionary doctor to China. However,
18 having uncovered the deprivation of street children in
19 East London, his life was to take a different turn,
20 beginning with finding and becoming acquainted with what
21 was then known as his "first street Arab" in 1866,
22 a 10-year-old boy called Jim Jarvis. He found him
23 a home, and this is seen as the beginning of what is
24 today known as Barnardo's.

25 In 1870 Thomas Barnardo opened what was essentially

1 the first Barnardo's home in Stepney in London. He was
2 prevailed upon to forego China and concentrate on his
3 work with destitute children at home. He finished his
4 medical studies in 1876 and by 1879 was a Fellow of the
5 Royal College of Surgeons in Edinburgh.

6 Barnardo's began work in Ireland in 1889 when it
7 opened its first ever open door soup kitchen facility on
8 Great Victoria Street in Belfast.

9 By the time of his death on 19th September 1905,
10 aged 60, Dr Thomas Barnardo had established a network of
11 branch homes across the country, which provided shelter
12 to destitute children, a network of ever open door
13 facilities in major cities, hospital homes for the care
14 of crippled and invalid children, as well as fostering
15 schemes and a migration scheme to Canada.

16 He had a charter based on his experience of the
17 death of a child he did not have room to admit that, and
18 I quote:

19 "No destitute child ever refused admission."

20 Today Barnardo's is the United Kingdom's largest
21 children's charity and will have its 150th anniversary
22 in 2016. It presently works directly with approximately
23 240,000 children -- almost a quarter of a million
24 children, young people and families across the United
25 Kingdom through a range of some 960 services. It is

1 also connected to other charities overseas.

2 In terms of Northern Ireland between 1922 and 1995
3 some 3500 children came into Barnardo's care in Northern
4 Ireland and the charity had responsibility for the
5 provision of fifteen residential children's homes in
6 Northern Ireland over that period. It opened its first
7 residential home on the Holywood Road in Belfast in the
8 1920s. In 1946 it opened Manor House, Ballycastle,
9 which would become a feeder home to Macedon for babies
10 and infants.

11 Dr Barnardo's purchased Macedon in 1950. Today
12 Barnardo's no longer runs traditional children's homes
13 as they were understood, although they have a small
14 nurture unit for six children under 12 years old who
15 transition to the charity's family placement service.
16 They also have a four-bedded residential respite
17 facility for children with learning and physical
18 disabilities and provide support -- supported
19 accommodation for up to fourteen young people who are in
20 the process of moving from social care to independent
21 living.

22 Today the work is of a very broad range. It
23 includes family support, safeguarding, trauma, suicide
24 and bereavement services, services to young people with
25 disabilities, young carers, young people not in

1 education, employment and training, children impacted by
2 alcohol and substance abuse, interventions for young
3 people on the margins of the criminal justice system and
4 family placement. In addition, Barnardo's delivers
5 education support, parenting and counselling programmes
6 in over 150 schools in Northern Ireland.

7 Today Barnardo's Northern Ireland delivers 63
8 services for over 8000 children, young people and their
9 families. It employs 500 staff and has over 500
10 volunteers.

11 As will become apparent as we look at the material
12 during this module, Barnardo's set itself up, as indeed
13 it continues to do, with the aim of working with and
14 helping the most vulnerable, difficult and damaged
15 children. In the context of Macedon and Sharonmore that
16 often included caring for children who could no longer
17 continue to live in other children's homes or might
18 otherwise have been in training schools. Barnardo's was
19 seen as the last resort to avoiding a Training School
20 Order.

21 That is the context of the organisation that
22 operated Macedon and Sharonmore that we are now going to
23 turn to look at.

24 I want to look now first at Macedon, which was
25 located at Whitehouse, 349 Shore Road in Belfast. Linda

1 Wilson on behalf of Barnardo's has described it to the
2 Inquiry as "a traditional children's home".

3 We can see, if we go back, please, to the BAR and
4 look at 25091, please, that it was opened in July 1950
5 by the then Prime Minister of Northern Ireland, Sir
6 Basil Brooke, and he sets out over the course of
7 a number of pages the speech that he gave at the
8 opening. It runs through to 25093 with his recognition
9 of the work done by Barnardo's. He received at 25094
10 a letter of thanks written on 12th July 1950 thanking
11 him for attending at the opening and the words that he
12 delivered. You can see the patrons to Barnardo's in
13 1950 are set out on the headed notepaper.

14 Macedon was registered by the Ministry of Home
15 Affairs as a voluntary children's home on 29th
16 June 1950, and if it is possible, if we could look at
17 SND5654, please, we will see the register that was kept
18 in respect of registration. Macedon is the fourth down.
19 We can see the date it is registered, 29th June 1950,
20 and then you will see on the right-hand side the formal
21 cancellation of registration. Although the actual
22 transfer of children was in June '81, the transfer
23 formally for registration purposes was July '82, when
24 Sharonmore was re-registered in its stead.

25 The fact of registration meant the home was subject

1 to the requirements of the Children and Young Persons
2 Act (Northern Ireland) 1950. I am not going to open
3 that, but the Panel is aware of it. It runs from HIA164
4 to HIA286. With that came the Children and Young
5 Persons Voluntary Homes Regulations (Northern Ireland)
6 1952. They run from HIA287 to 291. During the time
7 that most of the events we will look at occurred it was
8 the replacement but virtually identical legislation of
9 the Children and Young Person's Act (Northern Ireland)
10 1968, which can be found at HIA297 to 443, and its
11 accompanying regulations, the Children and Young Persons
12 Voluntary Homes Regulations (Northern Ireland) 1975.
13 They run from HIA444 to 450.

14 Now we have looked at that legislative scheme in
15 previous modules. Obviously we moved away to training
16 schools in the last module. For context I am merely
17 going to highlight the main elements of the regulatory
18 regime.

19 For voluntary homes they required an administering
20 authority, and the administering authority according to
21 regulation 2 of the '75 regulations was the person or
22 persons carrying on the voluntary home. We will see
23 when we come to look at the Hughes Inquiry that that was
24 deemed to be the Divisional Director in Northern
25 Ireland, albeit there was a council to whom he

1 ultimately reported in London.

2 Secondly, the administering authority of the
3 voluntary home had a mandatory obligation to ensure that
4 each home in its charge was conducted in such a manner
5 and on such principles as would further the well-being
6 of the children in the home. That's regulation 4(1).

7 In addition and as the working out of regulation
8 4(1) the administering authority had a mandatory
9 obligation to ensure that each home was visited at least
10 once each month by a person whose obligation was to
11 satisfy himself as to whether the home was being
12 conducted in the interests of the well-being of the
13 children.

14 "The visits shall be recorded in the events of
15 importance log",

16 which was one of the documents Schedule 2 to the
17 '75 regulations required to be kept, and importantly he
18 would then report to the administering authority upon
19 the monthly visit.

20 So there were three aspects to this. Someone was to
21 be appointed to do it; they were to record the fact that
22 they had done it; and they were to report on it to the
23 administering authority.

24 One of the issues that we will look at is how that
25 was complied with by Barnardo's, something I am going to

1 look further into.

2 On the issue of control or punishment, that was to
3 be conducted in accordance with regulation 13. That had
4 a mandatory obligation to avoid corporal punishment as
5 far as possible and then the regulations set out how, if
6 it was to be administered, that was to be done, with
7 a punishment book being kept.

8 Schedule 2 to the regulations set out the records
9 that were to be kept. This included at paragraph 2 of
10 schedule 2 an obligation to keep an events of importance
11 log, and I know in discussion with Mr Sayers Barnardo's
12 believe it is likely that they did have an events of
13 importance log, but simply through time it is something
14 that's not available, because Macedon closed in 1981.
15 We will look into that a little further.

16 The nature of the regulation. The Ministry of Home
17 Affairs and post 1973 the Department of Health and
18 Social Services had a power, but not a duty, to inspect
19 a voluntary home. That's section 130 of the '68 Act.
20 It can be found at HIA383.

21 The Ministry of Home Affairs and post '73 the
22 Department of Health held the power to register and
23 deregister voluntary homes. That's at section 127 of
24 the '68 Act.

25 That's the framework of the scheme we have seen

1 before that these two voluntary homes fall to be looked
2 at.

3 Macedon itself was located in a large, grand stately
4 home in extensive grounds that were part of Hazelbank
5 Park, Newtownabbey, overlooking Belfast Lough. The
6 building has since been demolished following compulsory
7 acquisition to facilitate motorway development. It was
8 for school age children. In addition to the unit in the
9 main house Barnardo's quickly built two chalet cottages
10 on the site. One was called Wakehurst Cottage and
11 I believe the other was called Granville Cottage.

12 Linda Wilson explains on behalf of Barnardo's in
13 paragraph 3 of her statement of 13th November 2015 that
14 this was part of a developing ethos in Barnardo's to
15 move towards a more homely environment for children,
16 which would replicate family life, and a less
17 institutional model of care.

18 You will recall from earlier modules it was much
19 later that other homes moved towards having the smaller
20 cottage or chalet type facilities which were recommended
21 in the 1950 Home Office Memorandum that we looked at in
22 previous modules.

23 Barnardo's has explained to the Inquiry that there
24 were generally thirty children resident. Again in
25 comparison to the numbers we have seen from other homes

1 around the 1950s/'60s period that is a low number. Ten
2 individuals resided in each of the three buildings,
3 being the main house and then the two cottages.

4 I mentioned earlier Macedon had a feeder home in
5 Ballycastle, as it were, where babies and toddlers were
6 cared for and then they would move on to Macedon.

7 Importantly the Inquiry may consider Macedon did not
8 have a school incorporated within it. The children went
9 out to school. You may consider that relevant compared
10 to other homes, voluntary homes, that we have looked at
11 in relation to the opportunities to disclose any abuse
12 said to be occurring in Macedon or indeed Sharonmore or
13 which might be noticed by teachers in the schools that
14 the children attended.

15 In addition, Barnardo's policy was to encourage
16 family contact, and for those who did not have family,
17 efforts were made to obtain befrienders for the
18 children.

19 Macedon was registered initially for thirty-five
20 places for boys and girls up to the age of 15. However,
21 Linda Wilson has said to the Inquiry it was initially
22 intended to be a single sex facility, although from the
23 record that I have referred to it seemed to be
24 registered for both boys and girls, but she points out
25 that as focus moved towards maintaining family units,

1 both boys and girls were admitted.

2 While Macedon offered long, medium and short-term
3 placements, the placements were predominantly long-term.
4 This will become obvious when we come to look at the
5 allegations that are made by individuals who resided in
6 Macedon and subsequently Sharonmore. Most of them who
7 are involved in the allegations resided in the care of
8 Barnardo's for many years.

9 When on 28th April 1953 -- and with this I am going
10 to look at the HIA bundle, if that's possible, please.
11 It is HIA1462. On 28th April 1953 the one inspection
12 report that, all being well, we do have is Kathleen
13 Forrest's memorandum where she provided her summary of
14 her impressions to the Ministry of Home Affairs about
15 the condition of voluntary homes in Northern Ireland.
16 It is HIA1462. I am grateful to my right hand who I am
17 having to move between bundles this morning, but you
18 will see that this is a document the Panel will
19 recognise from previous modules when we have looked at
20 other homes, but as far as Dr Barnardo's was concerned
21 it is referenced as:

22 "A national organisation for school age children."

23 Macedon is described as:

24 "Well staffed, well equipped, excellent care and
25 training. Children attend outside schools."

1 The reference to Manor House is not Manor House,
2 Lisburn but Manor House, Ballycastle, which was
3 described as being for babies and toddlers.

4 Now if we just scroll through, please, so we can
5 show the date of the document, if we move on to the next
6 page, and indeed one further page, 1464, you can see
7 this is signed off by Ms Forrest on 20th April 1953.
8 Obviously the Panel will be able to contrast what was
9 being said about the provision in Macedon compared to
10 Miss Forrest's remarks about some of the other homes,
11 including the Nazareth homes that are recorded on the
12 last page.

13 I am afraid for the reasons I explained earlier
14 there are very few other documents of this kind that can
15 be referred to which set out the regulator's position on
16 the home and how it was operating.

17 What is available, however, is the policy of
18 a Barnardo's home was set out at least from 1955 onwards
19 in what was known as the Barnardo Book. We are going to
20 go back now to the BAR bundle, please, and if we can
21 look, please, at 19011 in the BAR bundle. That's 19011.
22 So you can see the title of the book and then this is
23 the second edition issued February 1955. I don't have
24 a copy of the first edition. It is an English drafted
25 text. It is not specific to Northern Ireland, but the

1 practice within the homes would be the same.

2 The index can be seen on 19012. You can see the
3 issues that are covered as to how homes were to be run
4 and what was expected of a Barnardo's home, which was
5 described in the text as a branch home, was set out in
6 detail in chapter 2. Chapter 2 runs from 19016 to
7 19023. I am not going to go through that now, but
8 I want to refer the Panel to it, and I am going to look
9 at the "Conclusions" section at paragraph 95, which is
10 at 19023. If we just can maximise the left-hand side of
11 the page, if that's possible, please. While that's
12 happening:

13 "To the outside world the name Barnardo's conjures
14 up the vision of a haven where a homeless child will be
15 certain to receive something more than an institutional
16 training; a place in which he or she is considered as
17 an individual whose characteristics have to be studied
18 and to whom real affection must be given; where
19 unkindness is left outside while inside perfect
20 security is felt."

21 Reference is made to the ethos being faith-based:

22 "'For Christ is the head of the house.'

23 The responsibility of carrying out this ideal rests
24 on each member of staff in the various homes. It must
25 never be forgotten that the deep spiritual work of the

1 homes depends upon those with whom the children make
2 their daily contact and that the developing boy or girl
3 will be chiefly influenced by the attitude to life of
4 the superintendent and staff, judging Christianity by
5 their behaviour, not by their words.

6 Superintendents therefore must inspire their staff
7 and do all in their power to assist them to fit
8 themselves for this high service. Where it can be
9 arranged, they should meet the staff regularly for
10 prayer, discussion and planning. The more thought that
11 is given to the everyday life of the home, the more
12 active interest and vigorous purpose will be created,
13 the senior and junior members of the staff each having
14 his or her own contribution to offer. It would also
15 help the staff to greater patience and more
16 understanding if, as an outcome of their discussions,
17 they undertook to remember special children in their
18 private devotions, for the majority of our children have
19 nobody but their friends in the homes to pray for them
20 as individuals.

21 It should be the aim of superintendents and staff
22 that by the time children are old enough to go out into
23 the world they are equipped as far as possible to hold
24 their own in their own chosen occupation, armed against
25 the temptations which will have to be met and

1 sufficiently advanced in their religious life to have
2 made the great decision to put God first throughout
3 life."

4 So that is the ethos that is being described, but
5 there are parts of this document which you may consider,
6 Members of the Panel, in light of what we have heard in
7 previous modules to be forward thinking in that there's
8 a section on sex education in 1955. If we look at
9 19039, please, on the right-hand side of the page you
10 can see:

11 "Every child has a right to proper education in
12 regard to sex development and hygiene. This places upon
13 the superintendent of homes a great responsibility.

14 The art of sex education depends on the outlook of
15 the teacher and his comprehension of the needs of the
16 child. A natural curiosity must be as naturally
17 satisfied at the right time. Boys and girls should both
18 come to see that true social and moral responsibility is
19 inseparable from a right relationship between the
20 sexes."

21 So it's a subject that's addressed in the 1955
22 Barnardo's Book.

23 Chapter 9 deals with maintenance of discipline in
24 the home. If we can look, please, at 19040, and you can
25 see on the left-hand side of the page:

1 "The guiding principle in all matters relating to
2 the control of very young children should be to prevent
3 a situation arising where punishment becomes necessary.
4 It is more difficult obviously when dealing with groups
5 than with individual children. Actual numbers give rise
6 at once to possibilities of friction, but even so a very
7 great deal can be done by diversion ..."

8 This is being written in 1955:

9 "... to prevent a difficult situation crystallising
10 or a conflict of wills ever developing. Johnny is going
11 to bang Charlie on the head. Johnny is diverted by
12 an errand to be run, a job of work to be done. The
13 moment of tension passes and Johnny is free from the
14 necessity of punishment."

15 Then reference is made to the English equivalent,
16 the Home Office Regulations, which laid down how
17 corporal punishment was to be administered, and then at
18 362:

19 "Superintendents should apply the above rules in the
20 following manner.

21 If a child is disobedient, it is best to stop him
22 from playing with the other children. He can be made to
23 sit on a chair and look on. He must never be put up in
24 a room, be put in the dark, be confined alone anywhere."

25 Now you may consider the implication of that is that

1 Barnardo's are aware that that is something that has
2 been done presumably not in Barnardo's but has been done
3 somewhere and is being specifically dealt with, or if it
4 had been something done in Barnardo's, it is being
5 prohibited.

6 "If the child is nervy or tired or out of sorts
7 (factors which often are the cause of disobedience), he
8 may be put to bed (this is applicable to small children
9 only). It is not considered advisable for over 7s. If
10 put to bed, he must not be left in a room alone.
11 Arrange for someone to be occupied nearby.

12 Respect for other people's belongings must be
13 inculcated. All small children are by nature
14 inquisitive. Nursery school methods advocate that every
15 child should leave his own locker where he may
16 accumulate" -- sorry -- "should have his own locker
17 where he may accumulate his store of treasures. This it
18 is believed is the best way to teach a respect for
19 private property. Never search or empty a little
20 child's pockets at night. It only tempts him to make up
21 losses from other people's belongings. Stealing a cake
22 round about teatime may be punished by deprivation of
23 cake at that meal, but threats of cakeless and jamless
24 teas are deprecated. The little child cannot connect
25 two separate incidents divided by a space of hours."

1 This type of attitude towards punishment I ask you
2 to bear in mind when we look at some of the incidents
3 that arise and how they were dealt with:

4 "The only way to combat noise in the nursery is for
5 the teacher herself never to raise her voice or shout.
6 It is highly infectious.

7 Persistent unkindness and bullying. If the methods
8 indicated above fail, advice should be sought from the
9 Chief Executive officer and Chief Medical Officer."

10 Barnardo's, as we will come to see, had this central
11 facility of a Chief Medical Officer, who would also
12 inspect the children, but would be available to provide
13 advice.

14 Then paragraph 363 is something that the Panel may
15 find in light of earlier modules interesting, given this
16 is written in 1955:

17 "Never punish for enuresis, masturbation,
18 nail-biting or other nervous affections. The physical
19 or psychological root of the trouble must be sought.
20 Encouragement here can work marvels and definite rewards
21 should be given for a bad habit overcome. It is
22 essential that confidence be established in the child's
23 mind. Care must be taken not to comment on a child's
24 misdemeanours before the other children or the child's
25 feeling of insecurity will be intensified.

1 Infinite patience, humour, a sympathetic
2 understanding, a great ingenuity in finding suitable
3 diversion, these and not a code of punishment are the
4 essentials for the happy control of little children."

5 I am sure the Panel will take the opportunity to
6 have a closer look at the book, but I am going to move
7 through now to 19042 and draw attention to
8 paragraph 370, which sets out the approach to
9 punishment:

10 "On occasions when punishment is necessary it is
11 permissible:

12 To withdraw temporarily some privilege.

13 To substitute a task of some useful type for
14 a period of recreation.

15 In cases where children appear tired and factious
16 ..."

17 send them to bed.

18 Then in 371 the policy in respect of corporal
19 punishment:

20 "It is probably a good thing that the boys should
21 know that there is a cane in the cupboard, but the more
22 caning is used as a punishment, the more it loses its
23 efficiency as a deterrent. A cane should only be used
24 when it is quite clear in the mind of the head of the
25 home that it is absolutely necessary."

1 Then a reference is made to how that must be done.

2 I am going to just mention chapter 12. If we look
3 at 19051, please, the importance of staff training is
4 set out in the Barnardo Book and what steps will be
5 taken to assist the training of staff.

6 Then chapter 13 may also be of interest to the Panel
7 if we move through on to 190... -- through to the next
8 page, please. I am sorry. Go back up, please. Yes.
9 It is the chapter on migration, which deals with the --
10 Barnardo's had a developed policy of children migrating
11 to Canada. There is also a reference to Australia,
12 although it is a reference to Australia House. You can
13 see the reference in 476 to the opportunities which
14 exist for enterprise and hard work in Australia.

15 So that's the Barnardo's Book that sets out the
16 policy that was to operate in Macedon in terms of how
17 children were to be looked after.

18 Linda Wilson has said to the Inquiry on behalf of
19 Barnardo's that from the 1970s on there was
20 an increasing emphasis from Barnardo's on therapeutic
21 work, on trying to identify and meet the needs of the
22 individual child. A reference for that is paragraph 3
23 of her statement at 607.

24 In paragraph 11 of her statement, if we go to 610,
25 please, she explains the staffing arrangements. She

1 points out they would have varied, but:

2 "At the start of this period the model of care
3 offered by Barnardo's was based upon a traditional
4 family model and therefore Barnardo's sought to recruit
5 a married couple to be in charge as superintendents of
6 each home. Frequently the superintendents lived in the
7 home itself. Staff who didn't live in worked in shift
8 patterns and would have worked overtime where necessary.
9 In the '50s and '60s staff members were selected for
10 their personal qualities, character and temperament in
11 addition to their affiliation with Barnardo's ethos and
12 values. In the '70s this changed and a more formal
13 process of recruitment ...",

14 and we will see some of that as we look
15 specifically at some individuals:

16 "... was instigated, which included consideration of
17 induction, secondment and ongoing professional training.
18 Volunteers would also have been taken on to assist
19 during holiday periods and to provide additional
20 activities for children."

21 Then in the next passage she explains the staffing
22 structure:

23 "Superintendents were appointed to be in overall
24 charge of the home. There would have been a deputy
25 superintendent, group leaders",

1 then in charge of the different units, if you like,
2 the cottages and the main house. Then:

3 "... residential social workers. Staff may have
4 been promoted to third in charge based on the level of
5 responsibility they had."

6 We will see that in respect of one individual who
7 will come to the Panel's attention:

8 "The home had a cook, a gardener, a seamstress,
9 a domestic assistant and a secretary or administrative
10 officer. In the '70s Barnardo's appointed its first
11 attached social worker, who was appointed to support the
12 children in Macedon. Barnardo's also employed a medical
13 officer, who was based at Barnardo's headquarters."

14 We will see that shortly:

15 "The medical officer would have issued advice and
16 circulars to staff and would also have made regular
17 visits to homes to review the medical care and welfare
18 of children."

19 So if I can pause there to observe that's
20 a reference to an internal inspection mechanism broader
21 than just the doing medical check-up of the children.

22 Then:

23 "Barnardo's would have met statutory requirements in
24 relation to staff/children ratios. Over time it was
25 recognised that higher levels of staff were required and

1 additional staff members would have been recruited.
2 Volunteers were also engaged during school holidays and
3 to provide additional activities."

4 So just stopping at the medical officer, I mentioned
5 they appeared to carry out a wider function. It is
6 evidenced by a 1971 inspection report. If we can look
7 at, please, BAR-624, now this is from you can see in the
8 top right-hand corner Dr Bywater, who was the Chief
9 Medical Officer at Barnardo's headquarters. He said:

10 "Before my holiday in Northern Ireland ..."

11 This is from 1971:

12 "... I visited Mr Andrews in the new offices in
13 Belfast ..."

14 So that's the main headquarters of Barnardo's:

15 "... and then made brief visits to both Macedon and
16 the Manor House, Ballycastle."

17 He says this then:

18 "Macedon.

19 I did not do individual medical examinations of the
20 children, since these are now fully covered by the local
21 doctor, but I saw all the records in the home and spent
22 much of the day with the staff and children, and had tea
23 with the children in one of the cottages.

24 The records are all conscientiously kept. There are
25 only three enuretic children, which is good for a home

1 of this size."

2 When he says size, he is talking about a home with
3 thirty children:

4 "The diet appears to be of good quality and varied
5 and there is a good cook, who has been at the home for
6 many years. The children all stay at school for dinner.
7 There are very adequate records of minor ailments and
8 illnesses necessitating doctors' visits. The local
9 doctor is integrated and reliable and the health of the
10 children is generally good."

11 Then he makes reference to Dr Wilson being the
12 doctor for the home.

13 Then 1971 he records this:

14 "Recently the consultant psychiatrist, Dr McAuley,
15 has arranged to take his clinic staff to Macedon from
16 time to time to help our staff with their management of
17 difficult children, and I think his help could be very
18 valuable. He seems willing to do this as an extension
19 of his child guidance clinic work and is not being paid
20 a sessional fee."

21 Then he says:

22 "The children at Macedon are divided into three
23 groups, the main house and the two cottages. The
24 children in the main house used to be divided into three
25 separate groups, but this arrangement has now been

1 abandoned. explained that they prefer to have
2 the children in one group and it gives the children the
3 flexibility to attach themselves to a member of staff
4 they prefer. I did not find this arrangement
5 an improvement, however. I felt the large group of
6 twenty plus children at meal times gave little
7 opportunity for staff to have individual conversations
8 with children. During the afternoon the children played
9 in large bevies, some rather aimlessly. I was impressed
10 with the warmth and good relationship which

11 BAR 6 obviously had with the children ..."

12 I will ask you to note that record as being relevant
13 in due course when we deal with a particular witness:

14 "... in her cottage, and although the cottage as
15 a whole was untidy, it was homely in that it was lived
16 in. The other cottage was not only untidy but dirty and
17 I think much help is needed here. It is a difficult
18 time for staff in that because these buildings have
19 a limited life, the usual maintenance work may not have
20 been carried out, and it is naturally wise to wait until
21 the new home is available before buying new furniture.
22 Incidentally are we right in replacing the same numbers
23 in the new home as there are at Macedon?"

24 He is recording 52. I think that's the number it
25 was registered for:

1 "It does seem a large number of children to have on
2 one site."

3 So even though there was the cottage format of
4 different groups, Dr Bywater from headquarters is
5 raising at that stage, "Is having fifty too many?" He
6 is pointing out in '71 he is already on notice or
7 Barnardo's are already planning for having a new home,
8 which ultimately would be Sharonmore in 1981, and
9 raising the issue of, "How many are we going to have in
10 it?"

11 He then goes on to talk about Manor House. If we
12 just scroll through, please, you can see they conduct
13 the visits over August 14th and 15th and it is from
14 1971.

15 So the difficulty that arises, and again this is
16 something Barnardo's are going to look into, as to
17 whether if these were being carried out annually,
18 obviously it would be very helpful if they were
19 available. It may simply be they are no longer
20 available, but this is one example of a mechanism that
21 appears to have been in place where the Chief Medical
22 Officer carried out an inspection. He's obviously at
23 arm's length, being from London, coming over to inspect
24 the Barnardo's homes in Northern Ireland.

25 If we look at 664, this is a memo again from

1 Dr Bywater. It is of 8th October 1975 and he is talking
2 about the work of the Barnardo's medical officer up to
3 reorganisation. So there's a reorganisation taking
4 place which, if I have understood it correctly, involves
5 the Chief Medical Officer not continuing to inspect and
6 it being more divisional focused. So the Irish division
7 was responsible. That's something we can clarify to be
8 sure about, but you will see that the reference is made
9 to the type of work that is being done, that he made
10 a monthly report on the health of the children to the
11 council at each of its meetings. Access to what
12 council minutes there are relating to Macedon is
13 an issue that I have raised with Mr Sayers. It's being
14 looked into:

15 "This included any outbreaks of illnesses or serious
16 accidents which had occurred, any deaths of children and
17 observations on current health issues as affecting
18 Barnardo's. He was responsible for the general medical
19 policy on issues such as immunisation and also on less
20 medical issues such as hours of sleep, children's diet,
21 fire precautions. He did personal medical examinations
22 of children emigrating to Australia or entrants to the
23 printing school or the naval schools ... member of the
24 planning committee."

25 Setting out plans for the new buildings:

1 "He was also directly responsible for all therapy
2 and nursing staff in any establishment and for advising
3 ..."

4 Then if you scroll down, please:

5 "Each of the other two medical officers was
6 responsible for supervising the health and medical
7 affairs of both residential care and foster care part of
8 Barnardo's (ie part of the British Isles). The
9 administration at that time was in three regions."

10 He makes reference to the Chief Medical Officer
11 visited Scotland and Ireland.

12 He explains the region he was responsible for and
13 then he explains what that involved. If we just scroll
14 down:

15 "There were about fifty residential homes in my
16 patch and I was expected to visit each home every year
17 and write a comprehensive report about it. The nursery
18 homes were similarly visited and reported on quarterly.
19 These visits were frank inspections and recognised as
20 such. The report was made in two parts: the first
21 a general report on the state of health of the home, and
22 the second part an individual medical report on every
23 child in the home. Both reports were made to the Chief
24 Medical Officer with a copy to the Regional Executive
25 Officer and the second part only was sent to the

1 superintendent, with a copy for the local doctor."

2 So again if what he is describing was being carried
3 out, then there would have been and potentially may be
4 thirty-one reports on Macedon of this nature. Whether
5 the '71 document is, in fact, one of those, given what
6 he is describing the format as being, may not be the
7 case, but that's a matter that can be looked into
8 further by Barnardo's as to whether any of them are
9 available.

10 "The visits were usually made in groups of three or
11 four homes in a particular country. Superintendents
12 were notified of the dates of the intended visits after
13 clearance. Superintendents were asked to see that every
14 child was present and to notify the local doctor and ask
15 him to call to meet the Barnardo doctor if he wished to
16 do so, or alternatively state a time when he would be
17 free to be visited. The local doctor was always seen
18 alone and his confidential report on the home and the
19 children often proved valuable."

20 Then he sets out how it was to be conducted:

21 "The practice was for Barnardo's doctor to arrive in
22 the afternoon by the time the children came back from
23 school. Tea was always taken with the children and was
24 an opportunity to see the way the meal was conducted,
25 the reactions of the children to a visitor, the content

1 of the meal, including quantities of food served to the
2 children."

3 Then it refers to the other parts of the inspection
4 that he would have conducted.

5 Now the reorganisation seems to have taken place
6 based on another document as being 1st July 1972. So if
7 that's right, these type of reports would have carried
8 on up to 1972. The reference for that is at 673. We
9 will try and clarify that a little more with Barnardo's
10 and I will return to that with you, Members of the
11 Panel.

12 Whether after reorganisation in 1972 there is some
13 equivalent type system is something that we need to look
14 at further.

15 The arrangements for recording of relevant
16 information within the home are set out by Linda Wilson
17 in paragraph 21 of her statement. If we look at 613,
18 please, she describes in paragraph 21 the service user
19 files that were kept on each individual and then
20 references to an admissions book, a visitors' book,
21 an accident book, a punishment book, a menu or diet book
22 and a petty cash book. Now there is not a reference to
23 the events of importance log. It may be that was seen
24 as being kept through a combination of the other books
25 in terms of the visitors' book recording people who

1 visited and then the individual children's files
2 recording particular events that related to them as
3 opposed to an actual book called the events of
4 importance log, but that's something that can be
5 clarified.

6 They also had, Barnardo's, a practice of what were
7 called branch home reviews. If we look at paragraph 6,
8 please, of the statement at 608, these appear to have
9 been similar to the six-monthly case reviews that were
10 conducted in the statutory sector. If we just scroll
11 down a little further, please:

12 "Branch home reviews", in the second part of the
13 paragraph, "were undertaken in relation to the welfare
14 of children."

15 They give an example of the branch home review.
16 I think you will see reference in some of the statements
17 to Barnardo's encouraging the statutory sector to
18 improve their approach in this area, and one issue that
19 the Panel will want to take into account is that for
20 these children, they are placed in care by the Eastern
21 Health & Social Services Board. So there is an external
22 social worker. Now we will see when we look at some of
23 the individuals, the extent of the involvement of the
24 external social worker, but in addition to going out to
25 school you have the external social worker from the --

1 from the Board involved in the life of the child in
2 addition to the Barnardo's staff, and you have the
3 reviews that take place then as part of that statutory
4 mechanism.

5 In addition, Barnardo's then operated an aftercare
6 service, if we look at paragraph 19, please, at 613,
7 and, as I touched on previously, it will become apparent
8 when you consider the disclosure of allegations that
9 long-lasting contact was maintained between members of
10 the Barnardo's staff and many of the children they cared
11 for in Macedon and Sharonmore as an example. It is
12 those staff from Barnardo's who take the disclosures.

13 I want to say something about the management
14 structure then within the organisation. You start with
15 the Barnardo's council in London. Then in London is
16 a Director of Childcare, who reports to the council.
17 Then you move down into what by the '70s was divisions,
18 and you had the Irish Division. The Irish Division
19 reported to that Director of Childcare in London, who
20 then reported on to the council. The reference for that
21 is at paragraph 22 of the statement at 614.

22 Now within the Irish Division -- so if I can move
23 from the structure in London of the council, the
24 Director and then to the Irish Division -- within the
25 Irish Division you had what was initially known as the

1 Divisional Children's Officer, the Assistant Divisional
2 Children's Officer, a residential -- sorry -- a senior
3 residential officer, who provides support to the
4 superintendents running the homes. There was then
5 a senior social worker with responsibility for fieldwork
6 policies, a divisional administrative officer, who dealt
7 with the administrative affairs within the division, and
8 then you had a superintendent in charge of each home.
9 Macedon always had its own superintendent. So you have
10 in the headquarters that layer of senior staff to whom
11 the superintendent, as it were, was answerable. Their
12 direct liaison was with the Assistant Divisional
13 Children's Officer, but we will see from various
14 documents that the Divisional Children's Officer had
15 contact as well.

16 CHAIRMAN: Can I just ask at this stage is this an
17 all-Ireland organisation?

18 MR AIKEN: It did have some services in Eire. In fact, we
19 will see if we look at the chart on 678 -- the extent of
20 those services I am not able to say at the moment,
21 Chairman, but you will see this is -- the DCO is the
22 Divisional Children's Officer. Then you have on the
23 left the senior residential officer, in the middle the
24 Assistant Divisional Children's Officer, and you can see
25 the one in the middle is for Northern Ireland and then

1 the one on the right is for Eire. This is the proposed
2 staff structure that's being described in 1977. Then
3 you can see underneath the Assistant Children's Officer
4 you have the senior social worker, who is involved in
5 the fieldwork policies.

6 Now by the time of the Hughes Inquiry in 1985 the
7 management structure had altered at least in name. It
8 is not entirely clear, and it is something Mr Sayers is
9 going to look into for me, at what point the alterations
10 occurred, but we move from having what were described as
11 Divisional Children's Officer to the Divisional Director
12 Childcare and the Deputy Divisional Director Childcare.
13 As I say, it is not clear at what point that change
14 occurred, but it certainly was the case by -- and we
15 will see from various documents that we will look at --
16 by the time of the Hughes Inquiry those were the
17 descriptors being used for the posts.

18 Now at no stage was there a management committee or
19 local board of management in the way that there was in
20 other homes that we have looked at. So you had
21 a superintendent running the home, reporting into the
22 headquarters structure, with the liaison with the
23 Assistant Children's Officer or the Deputy Director of
24 Childcare, and then the headquarters feeding into London
25 to the Director of Childcare in London and the council.

1 We have some work to do with the -- that process and the
2 records that might exist that would touch on Macedon.

3 It is also clear at least at the time of the
4 submission in April 1985 to the Hughes Inquiry that
5 Barnardo's, if we just look, please, at 22079, regarded
6 the regulation 4(2) -- this is the cover page of the
7 Barnardo's submission to The Hughes Inquiry, and you can
8 see in the bottom left it is dated April 1985. It's
9 a very detailed document, but Barnardo's regarded the
10 regulation 4(2) monthly visitor obligation as being met
11 through the visits to the home of the Assistant
12 Divisional Director of Childcare. Now that we can see,
13 please, on 22087. You can see it's described:

14 "The Assistant Divisional Director (Childcare) is
15 responsible for setting objectives for monitoring
16 and evaluating the work of each project."

17 By this stage homes are described as projects:

18 "He is also responsible for discharging the
19 statutory visiting and reporting requirements and
20 fulfilling statutory and organisational requirements in
21 respect of each child, including six monthly reviews."

22 Appended to the submission is an example of the
23 monthly pro forma that the Assistant Divisional Director
24 was to complete. If we look, please, at 22207, you can
25 see the type of information that's being requested on

1 the monthly record. If you just scroll down a little
2 further, please. Just scroll down a little further. So
3 that's a single page pro forma.

4 What I can say about that is that the Social Work
5 Advisory Group inspected Sharonmore once the inspection
6 process became the norm in November 1983. Now the
7 report can be found at BAR-26533 to 26608. I draw
8 attention to the fact it is looking at Sharonmore, not
9 at Macedon. If we look at the index, please, at 26535,
10 you can see the matters that it covers. It made some 22
11 recommendations, but in paragraph 7.2, BAR-26558, the
12 Social Work Advisory Group inspectors expressed their
13 view on the adequacy of the monthly visiting reports,
14 where it is said:

15 "In Ireland the _____", who at this
16 time -- **BAR 79** _____, he took over, as I said, in _____,
17 replacing **BAR 14** _____, "has overall control of the
18 childcare services. There are three Assistant
19 Divisional Directors, one of whom is based in Dublin and
20 the other two in Belfast. **BAR111** _____ is the
21 _____ responsible for all the
22 residential services for children other than those who
23 are handicapped. He regularly visits the units in the
24 project and prepares monthly reports on them for
25 **BAR 79** _____. The reports are submitted on a pro forma,

1 and while they satisfy the legal requirements, the
2 advisers do not think that they contain sufficient
3 detail to enable senior management to effectively
4 monitor the operation of the project. It is recommended
5 that in future some -- more detailed monthly reports
6 should be submitted."

7 Now this inspection is taking place in
8 November 1983. So what I can say to the Panel is that
9 by November 1983 this was the mechanism that was in
10 operation for complying with the monthly visitor
11 requirement in the regulation. We don't at this point
12 have any of the forms that would have been completed for
13 Sharonmore and we don't have any for Macedon. Whether
14 they exist or not Barnardo's will have to check and
15 confirm, but it's not possible to say at this point --
16 as I say, it is not clear at what point the structure
17 changed to be referring to directors rather than
18 children's officers, or indeed at what point this pro
19 forma process that's definitely operating in November
20 '83 was introduced, and I don't at this point believe we
21 have received any monthly reports on either of the homes
22 we are looking at. It may be they don't exist now.
23 Whether it will be possible to establish when the
24 systems were introduced, whether the council minutes
25 would explain that perhaps in a wider UK basis and

1 therefore it would be of some relevance, that's
2 something that perhaps can be looked at, and whether
3 there was any other system to comply with the monthly
4 visiting regulations prior to this method we have to try
5 and work out.

6 In addition to this mechanism, which was about the
7 monthly visiting mechanism under the regulation, Hughes
8 was also given an example of a quarterly report that was
9 also compiled by the Assistant Divisional Director. It
10 was referred to in the submission as something that was
11 done, and again if we look at 22209, please, you can see
12 this is one in respect of Sharonmore from May 1984, and
13 it records the number of visits that were made to the
14 project. You can see they appear to be either -- mostly
15 every fortnight but sometimes every week, and then
16 there's eighteen children in Sharonmore at the time.
17 Then if we scroll further down, please, it's the same
18 type of questions are asked as per the last document.
19 Keep going down, please. Then more detail is being
20 recorded on questions such as:

21 "Are all the records being kept in a satisfactory
22 and up-to-date manner?"

23 Move on to the next page, please. We can see
24 there's reference to subjects being discussed, decisions
25 being taken, summary of action and decisions. Obviously

1 none of the names that appear on the screen should be
2 mentioned beyond the Inquiry chamber.

3 Then if we ...

4 "What are your current objectives in relation to the
5 management of the project?"

6 If we scroll down a little further, please,
7 reference to staffing issues, number of referrals coming
8 in. It certainly was the case at this point in time
9 that there were serious issues arising, as you saw, for
10 other institutions and for Barnardo's about the under
11 use of places and what impact that was going to have,
12 and at one stage quite early on in the development of
13 Sharonmore one of the two units -- there were two units,
14 Ravelston and Ballyduff, but I'll confirm the right way
15 of it -- I think Ballyduff -- and one of those was very
16 quickly closed. So there was just the Ravelston unit
17 plus the two satellite units that operated in
18 Ballysillan and Rathcoole.

19 If we scroll a little further down, please:

20 "Are you concerned about any aspect of the project's
21 economy?"

22 "General comments -- future planning."

23 Then it's signed off by the Assistant Divisional
24 Director and then discussed and signed off by the
25 Director. So **BAR 79** and **BAR111** talking about the

1 outcome of the quarterly review that's being conducted.

2 Now again it is not possible at the moment to say
3 when did this mechanism begin to operate, and I am not
4 aware that Barnardo's would be in a position to provide
5 any of these reports. This happened to be one that was
6 exhibited at the time of the Hughes Inquiry, and
7 obviously if there are any in particular that relate to
8 Macedon, that would be something that would be very
9 helpful.

10 Chairman, I notice the ...

11 CHAIRMAN: Well, I see we are going on to another topic.

12 This I think is appropriate. It's the time to adjourn
13 and start again at 2 o'clock.

14 (1.00 pm)

15 (Lunch break)

16 (2.00 pm)

17 CHAIRMAN: Mr Aiken.

18 MR AIKEN: Chairman, Members of the Panel, just before we
19 broke for lunch we were looking at some of the
20 governance type arrangements and material that might
21 otherwise be available in terms of when the monthly
22 visiting mechanism performed by the Divisional Director
23 began and when the quarterly more detailed reports began
24 and in the context of annual reports that we already
25 touched on, and I know those are matters from speaking

1 to Mr Sayers that Barnardo's are actively pursuing, but
2 what I am going to do now is turn to a different issue,
3 and as and when we progress on those records matters,
4 I will bring that to your attention, but going back to
5 Macedon, Linda Wilson had explained in her statement
6 that from 1975 -- although in discussions from other
7 material it seems like it was probably an earlier date,
8 possibly as early as '67 -- Barnardo's was aware that
9 Macedon would close ultimately as part of the motorway
10 development around Newtonabbey, and that would provide
11 Barnardo's with the opportunity to develop a residential
12 childcare project based on small, bespoke units. She
13 refers to that in paragraph 4 of her statement at
14 BAR-608. That ultimately would become the Sharonmore
15 project, which was a purpose-built residential facility
16 for children.

17 Barnardo's point to that decision. If we look at
18 616, please, BAR-616, paragraph 27, this is referring to
19 the section in Martin Ruddock's 2004 review post the
20 original trial from the Macedon Inquiry, and she says
21 this:

22 "The hypothesis which Martin Ruddock formed was that
23 the level of incidents" -- that's matters happening in
24 Macedon between really to -- "the level of
25 incidents, low staff morale, political environment",

1 which I take to be a wider issue than just within
2 Barnardo's, "management failure and lack of strategic
3 leadership left a staff group managing a level of chaos
4 that inhibited reflective practice to identify and
5 address what was going on. I agree with this
6 hypothesis", Linda Wilson says. "It appears that once
7 the decision was taken to close Macedon there was
8 a growing uncertainty amongst staff. At the same time
9 the management focus shifted to the development of the
10 new service and consequently a diminishing robustness in
11 the oversight of the existing service."

12 She talks about that elsewhere in the statements
13 that she has provided, that it is now known that when
14 an organisation is bringing onstream a new facility,
15 there is a danger that the eye is taken off the old one,
16 which increases the risk to children as a result, and
17 it's this decision that is one of the factors in any
18 event that Barnardo's point to to explain the problems
19 that thereafter arose in Macedon, given, subject to the
20 particular matters I drew to your attention this
21 morning, that there doesn't seem to have been a high
22 level of difficulty prior to this point in time.

23 The policies that it appears were to be operated in
24 Macedon from at least 1st April 1979 -- so this morning
25 we looked at the Barnardo Book, which set out 1955

1 procedures. 1st April 1979, if there weren't any
2 intervening ones, there is a document entitled -- if we
3 can just bring up 627, please. If we can move back
4 a page to begin with, please, and if possible, if we can
5 turn that on its side. Thank you. This is a text
6 called the "Barnardo's Assisted Community Homes Handbook
7 for Managers and Staff". It runs from BAR-626 to 663.

8 If we move on to the next page, which is the
9 "Contents" page, and again if we can rotate it round,
10 please, you can see it's dated April of '79 and then you
11 have the "Contents" section with the managers, the
12 responsible organisation, the staff of the home, the
13 children, including dealing with discipline in chapter
14 V, and then reference to the local authority. So again
15 it is an English text. The local authority mechanism of
16 boards of management that had some local authority
17 representatives as well as some from the voluntary
18 sector was not replicated in Northern Ireland.

19 Therefore this is not a direct read across. There was
20 no bespoke text that I am aware of particular to
21 Northern Ireland.

22 Then in the appendices you have various documents,
23 the care and control circular, which is the punishment
24 circular, which we will look at shortly. Then
25 instruments of management. Each home -- local authority

1 utilised home in England had to have an instrument of
2 management, and then various regulations that applied in
3 England.

4 But the appendices to this document demonstrate --
5 and I will leave the Panel to read the document itself
6 -- that Barnardo's issued a circular in July 1977.
7 Given most the matters we are going to look at relate to
8 the to period, that's a particularly relevant
9 document, and that, if we look at 632, please, the
10 circular in July 1977 set out -- again if we can just
11 rotate that, please -- the circular sets out what the
12 policy was to be in respect of care and control in
13 residential establishments. The circular says this:

14 "During the past few months there has been
15 a considerable amount of discussion about issues of care
16 and control within Barnardo establishments. This
17 circular draws together many of the view points and
18 comments received and it is now being issued:

19 (i) to give general guidance to staff and

20 (ii) to inform staff of the support they can expect
21 from Barnardo's if problems relating to the care and
22 control of children do occur.

23 Positive methods of control.

24 When a child is received into care and placed in
25 a residential home, he may experience for the first time

1 in his life a stable and consistent relationship with
2 an adult. This consistency and dependability within an
3 atmosphere of open discussion and understanding of
4 problems may be all that most children will need to help
5 them to maturity. It is this treatment of each child as
6 a valued individual which will help adults and children
7 understand and appreciate each other. Praise and
8 encouragement for good behaviour and for real effort are
9 more important and offer a greater return than
10 ingeniously devised punishments which fit the crime. We
11 tend to take good behaviour for granted and only react
12 when our peace is disturbed."

13 Then under a section called "Undesirable methods of
14 control":

15 "It is neither practical nor appropriate to list all
16 undesirable methods of control. The following examples
17 are intended to be illustrative of the type of practice
18 which should be avoided. They are not exhaustive. If
19 a child needs to spend some time alone ..."

20 Then we are going to have to rotate again:

21 "... for the sake of himself and", I think that's,
22 "the other members of the community, this should be for
23 a relatively short period and there should be an adult
24 within easy call."

25 There is further references to food shouldn't be

1 withheld as if it were a privilege.

2 Pocket -- bring that back -- the child is entitled
3 to the appropriate rate of pocket money.

4 "The use of sarcasm and bitter tongue can be as
5 harmful and wounding as physical violence."

6 Then:

7 "Mouth washing for the use of bad language is an
8 obsolete practice and should not be used."

9 Then as far as corporal punishment is concerned this
10 is said about circular DCC/77/9/DCO:

11 "Sets out Barnardo's instructions to staff on the use
12 of corporal punishment and limits physical punishment to
13 an occasional smack for non-handicapped children under
14 ten years of age. Staff should ensure that they are
15 fully conversant with the Barnardo rules. The rules
16 have been drawn up in this way for several reasons."

17 They say:

18 "The use of corporal punishment within Barnardo's
19 appears to have diminished considerably in recent years
20 and in some divisions it has been discontinued
21 entirely."

22 They set out two further detailed reasons. What
23 I would like to draw your attention to then is the
24 section that begins at the bottom right of the page,
25 "Staff vulnerability and necessary precautions".

1 So this is not the corporal punishment, because what
2 we have just looked at is contained within the circular.
3 DCC/77/8/DOC is simply referring to the DCC/77/9/DCO and
4 in DCC/77/8/DCO it says this about staff vulnerability
5 and necessary precautions:

6 "As Barnardo's become increasingly specialised in
7 its residential care, we are admitting more disturbed,
8 difficult and troublesome children. From time to time
9 the behaviour of these children may tax the patience
10 and", if we can rotate again, "[something] that they hit
11 out in anger and frustration."

12 I think that's potentially a staff member might hit
13 out in anger and frustration at some of the incidents:

14 "Such incident should be reported immediately to the
15 senior member of staff on duty and recorded on the
16 child's file. The head of the establishment should
17 ensure that the incident is brought to the attention of
18 the supervising officer on his next visit and the
19 supervising officer will decide on an appropriate course
20 of action. In the event of a serious incident the
21 senior member on duty at the time should report
22 immediately to the supervising officer. If the incident
23 were of such a nature as to warrant the attention of the
24 Director of Childcare ..."

25 He makes reference to a 1974 complaints policy,

1 which I think is available:

2 "... the staff member would be told so that the
3 record on his personal file at headquarters could also
4 record his comments and point of view.

5 Field and residential staff are equally vulnerable
6 in some ways, but staff working in residential units
7 have many more hazardous situations to face each day.
8 Men are probably at greater risk from accusations about
9 their behaviour made by both girls and boys, but the
10 women are also at risk. To enter upon many situations
11 which could appear quite natural may have dangers when
12 they are shared by disturbed youngsters. It is,
13 therefore, part of the duty and responsibility of each
14 member of staff to watch out for these and avoid them or
15 minimise the risks if at all possible."

16 Then these examples are given:

17 "For example:

18 Car journeys, especially fairly long ones, taken by
19 a man alone with a disturbed sexually aware girl -- or
20 a young woman driving alone with a teenage boy.

21 Accusations made by the girl are exceedingly hard for
22 the man successfully to refute. Advances made by the
23 boy might be hard for the woman to deal with.

24 Staff should not make a habit of wandering about the
25 house or go into children's bedrooms to say goodnight or

1 to get them up in the morning when dressed in pyjamas
2 and dressing gown.

3 It is natural and desirable for staff to become very
4 fond of many of the children for whom they care. It is
5 important not to show favouritism for one child over
6 another, and we accept that without question and
7 discipline ourselves not to show it. It is equally
8 important that we are circumspect about the amount of
9 physical affection we offer to children. Other children
10 who perhaps feel left out or who wish to make trouble
11 and do harm can easily put a false construction on
12 innocent acts. Staff should be careful to safeguard
13 their interests in situations in which they are in close
14 physical proximity to children. For example, it is
15 unwise for a male member of staff to have a 10 or
16 11-year-old boy on his knee with the lad dressed only in
17 pyjamas.

18 Staff should be aware of their own situation and
19 a child's age, sex, needs and problems when having them
20 alone in their own accommodation for prolonged periods."

21 So it is not, as perhaps happens nowadays, setting
22 down hard and fast rules saying, "Two members of staff
23 must travel in a car with a child". It is not saying,
24 "You must not do this or must not do that", but it is
25 offering guidance on the identified risks that seem to

1 have been known of in 1977 as far as the authors of this
2 text are concerned.

3 That was the circular DCC/77/8/DCO that we are
4 looking at, and then reproduced from the bottom right of
5 this page is the corporal punishment circular,
6 DCC/77/9/DCO. You can see that in paragraph 1 of that
7 circular it is saying:

8 "The only form of corporal punishment provided by
9 Barnardo's is in relation to a child under ten years of
10 age and is limited to a smack on the child's hand with
11 the bare open hand of the person administering the
12 punishment. An entry must be made in the punishment
13 book and on the child's personnel file -- personal file.
14 No child suffering from a mental or physical disability
15 should be smacked."

16 If we can move on to the next page and just rotate
17 it, please:

18 "The term ..."

19 I am afraid we are missing again -- there is
20 something that is -- I think it is saying that the
21 following things are forbidden:

22 "The term 'corporal punishment' includes striking,
23 cuffing, shaking, the use of a cane, strap, slipper,
24 tongs or other implement or any form of physical
25 violence."

1 So Barnardo's are saying those things are not
2 acceptable:

3 "It is sometimes" -- then in paragraph 3 --
4 "necessary to restrain physically a child who is about
5 to harm himself or others. Only such effort as is
6 needed strictly to calm the situation should be
7 employed. No element of physical punishment should be
8 used. A record such an incident should be made on the
9 child's file."

10 Then paragraph 4:

11 "Any breach of these rules by a member of staff will
12 be investigated and may lead to disciplinary action,
13 which could include dismissal.

14 In making these rules, Barnardo's is exercising its
15 right to apply restrictions to the use of corporal
16 punishment in addition to those prescribed by various
17 statutory regulations. Staff should be aware, however,
18 that if corporal punishment of a type which is not
19 allowed by the statutory regulations is used, not only
20 are they in breach of a Barnardo rule, but they are also
21 breaking the law.

22 Staff are required to ensure that any infringement
23 of these rules is brought to the attention of the
24 home/school/centre's supervising officer."

25 So the circular is indicating for a child under 10

1 a slap on the hand with your hand and that's it, and
2 making explicitly clear what's not acceptable, which are
3 other forms that we have seen in some of the earlier
4 modules in terms of how corporal punishment was
5 implemented.

6 Now having looked at that corporal punishment policy
7 and noting it is from 1977, I am going to pause here to
8 look at a specific issue that arose in ,
9 which is fully recorded contemporaneously. It relates
10 to an applicant to the Inquiry, but I am going to go
11 through the documents now so it is much easier for the
12 witness when he gives evidence. That relates to HIA 101
13 . Again his name shouldn't be used beyond the
14 chamber.

15 If we can look, please, at 143, first, the incident
16 is summarised in a memo from BAR 7 , who is then at
17 this point in time . She had
18 previously been head of one of the groups, but at this
19 point in time she is ndent. It is
20 initially of and she says:

21 "At approximately 4.00 pm on
22 BAR 35 ..."

23 That's another member of staff, all who worked
24 I think in cottage :

25 "... reported to me that £30 had been stolen from

1 BAR 1 's handbag, which was in the staff
2 bedroom.

3 HIA 101 had admitted stealing the money and
4 BAR 35 smacked him on the hand with a wooden spoon.
5 HIA 101 said he did not think he would have been punished
6 if he had been caught.

7 I went over to the cottage to see HIA 101 . He
8 was in the staff bedroom with BAR 1 . I spoke to him
9 about stealing the money and he said he had taken it and
10 given it to friends. I explained to him that if he had
11 taken the money, he would have to pay it back. I had my
12 doubts about HIA 101 stealing the money and I spoke to him
13 about it again after tea. HIA 101 told me that he had
14 given 30p to one boy, 20p to another, etc. I got
15 annoyed with him at this stage and he started to cry
16 and said he didn't take the money. I had heard at this
17 point that he had been smacked by and BAR 76 as
18 well as BAR 35 . I spoke to my -- I spoke to BAR 35
19 about my concern about punishments.

20 I went off duty explaining to HIA 101 that he would
21 not be going to his grandmother's for the weekend as
22 I wanted to get things sorted."

23 Then on 9th February BAR 7 records:

24 "I spoke to HIA 101 again about the money and he said
25 he had taken it and given it to a ..."

1 This has been redacted. Perhaps, if possible, if
2 Barnardo's can get us a copy that's unredacted so we can
3 see what's under that:

4 "I showed him his savings book and told him we have
5 to lift his savings to pay BAR 1 back. I also told
6 him his grandmother was very annoyed because he had not
7 got home for the weekend. He said he would tell his
8 grandmother the truth and I asked him what the truth was
9 and he said he did not take the money. HIA 101 kept
10 changing his story and I just did not know what to
11 believe. I told him I was going to tell the police.

12 HIA 101 went back to the cottage and
13 ten minutes later came back to tell me he had taken the
14 money. I spoke to BAR 1 after this and explained
15 about punishment, and I asked BAR 35 , BAR 1 and
16 BAR 76 to fill in the punishment book.

17 I reported the stolen money to the police (Youth
18 Liaison Department) and a member of this department
19 visited HIA 101, who again said he had given the stolen
20 money to ..."

21 an as yet unclear individual.

22 Now -- so pausing there, money has been stolen. The
23 three members of staff who work in house 2 -- and
24 I think at that stage BAR 35 was the person
25 in charge of House and the other two worked under her

1 -- each of them have punished physically the boy for
2 stealing the money, but the grandmother is involved.
3 The theft issue is going to be reported to the police.

4 If we leave that memo at this point, and we will
5 come back to it, but if we can move to 132, please, the
6 matter is then brought to the attention of the -- to --
7 I thought this was from BAR 14 . Just scroll
8 down a moment, please, on to the next page. Yes, it is
9 from BAR 14 . Sorry. If we can go back,
10 please, to the first page, 132. So what's happening
11 here, BAR 14 , who is the is
12 writing to -- there is a file note and he seems to have
13 cc'd in BAR 24 , who at this point -- you will
14 recall he was between and
15 but then was promoted into performing the role of
16 in head office before, as we will
17 see shortly, in he comes back to be
18 for a period after BAR 7 has been
19 and before the transfer to Sharonmore.

20 The incident is brought to BAR 14 attention:

21 "Discussed an incident which took place three weeks
22 ago at Macedon with BAR 24 and BAR 7 ."

23 This memo is of 20th February. So the incident that
24 had happened was some -- perhaps at the end of January
25 and the punishment for it happened on 6th February.

1 That was a week later.

2 "About three weeks ago ..."

3 The allegation is then set out about the money.

4 Questioning HIA 101 about the incident. Reference
5 is made to the punishment with the wooden spoon by the
6 three members of staff in the second paragraph and then
7 reference to the changing story. Claimed he took the
8 money to give it to another boy who was bullying him.

9 If we scroll down, please, on to the next page,
10 reference to the punishment of not letting him go to the
11 grandmother's. Then BAR 8 , another member of
12 staff -- you can see at some time HIA 101 had been given
13 a bicycle. References to the conflict over him having
14 access to the bicycle and having stolen as he had done.

15 Then:

16 "When HIA 101 next went to his grandmother's, he
17 related the experience to her and she was very angry.
18 When BAR 7 was collecting HIA 101 from his
19 grandmother, referred to the episode. BAR 7 explained to
20 her to the best of her information what had happened."

21 Then:

22 "On a visit by -- on a visit to the same grandmother
23 by BAR 8 she expressed her deep concern about the
24 incident and said that she wanted to speak to someone in
25 authority. She said that she would speak to Roy Blair

1 in the Eastern Health Board or to BAR 14 ."

2 So what that shows is that over the course of that
3 period of time there is regular contact with the family
4 member, which would have been part of Barnardo's
5 standard practice, as they have set it out to the
6 Inquiry.

7 Then he defines the issue:

8 "The reason for the use of physical punishment in
9 this incident is unclear. While a slap with the hand on
10 a younger child may be allowed ..."

11 So that's referring back to the corporal punishment
12 policy that we have looked at:

13 "... the use of a wooden spoon on a child of HIA 101's
14 age is not acceptable. He was punished approximately
15 two weeks after the alleged event and therefore his
16 punishment lacked immediacy and was inappropriate in
17 relation to the offence which he accepted responsibility
18 for.

19 Three members of staff punished HIA 101 it appears
20 without consultation with each other or without
21 reference to the superintendent. Two of the members of
22 staff are experienced residential social workers and one
23 was personally involved in the incident, BAR 1

24 . Their response to HIA 101 did not arise out of
25 any sustained provocation and is completely

1 indefensible.

2 Another measure was suggested by BAR 7 , that
3 there was £10 in his bank account and could be used to
4 reinstate -- refund BAR 1 .

5 Because of her own doubts about HIA 101 s guilt BAR 7
6 has not implemented that measure and until such times as
7 it could be proved that he had, in fact, done it.

8 It seems to me that this was the only form of
9 punishment which HIA 101 was liable for and in the
10 circumstances it was the only sensible one."

11 Then reference to:

12 "In view of the fact that HIA 101 goes to his
13 grandmother on a regular basis, this incident should
14 have been discussed with her by a member of staff, as
15 I have little doubt that she could have obtained the
16 truth from HIA 101 and made a positive contribution to
17 resolving the matter in a way that HIA 101 would have
18 understood. It appears it was not discussed until she
19 raised the matter", the granny.

20 Then:

21 "Petty thieving is a pretty regular occurrence in
22 most children's homes and I would expect that staff and
23 children should have a common understanding of how
24 incidents are dealt with. They should not be dealt with
25 impulsively by the staff. On the contrary, the

1 implications for the individual and the members of the
2 group if responsible individual does not own up should
3 be worked out with the children so that they know where
4 they stand. Any form of punishment must carry real
5 meaning for the children and this can only be achieved
6 if the rules of the group are worked out between staff
7 and children."

8 Then under a section of "Action to be taken":

9 "The details of this episode should be set out in
10 a report prepared by the superintendent and this must be
11 discussed by BAR 24 with the staff directly
12 concerned in the incident."

13 So what he is setting up is BAR 7 as
14 will provide a report to BAR 24 ,
15 the , who will then meet with
16 the staff concerned to discuss the incident. You can
17 see the reference:

18 "Initially other members of staff should not be
19 included in the discussion, as those involved are in
20 breach of discipline and the discussions with the staff
21 must have some formality.

22 Staff must understand that not only were their
23 actions unprofessional but that they were in breach of
24 Barnardo policy, that this is unacceptable.

25 A note should be made in each member of staff's file

1 to the effect that the incident occurred and that it has
2 been discussed formally with them by a senior member of
3 staff.

4 It is not the intention to discipline the staff
5 beyond this, but it is important that they are made
6 aware that in the type of situation outlined above they
7 cannot expect the support of senior staff."

8 Move on to the next page, please:

9 "On BAR 8 contacted me by
10 telephone, as BAR 77 wished to see a senior member of
11 staff in order to discuss the incident in which HIA 101
12 was involved. It appears that she is looking for the
13 opportunity to express her concern about what happened
14 rather than seek any form of retribution."

15 He has arranged to go and see her.

16 Now what I would ask the Panel to note about this
17 document, especially when we come on to look at the
18 Macedon Inquiry, this is . You might
19 consider the level of concern being interacted with
20 over -- I don't want to diminish it by saying only
21 someone getting hit with a wooden spoon on the hand, but
22 when one considers the gravity of some of the
23 allegations that we are going to deal with that are said
24 to have happened before as well as during this period of
25 time, it is something the Panel will want to reflect on

1 that here this is how this incident was dealt with,
2 which might be considered towards the lower end of the
3 scale of some of the abusive activities that the Panel
4 has to take into account.

5 If we can look, please, then at 144, this again is
6 BAR 14 then explaining. So he as the
7 goes and meets HIA 101
8 grandmother, BAR 77, in her home along with BAR 8
9, her having previously complained to BAR 8
10 about the matter. You can see in the second paragraph:
11 "When I met BAR 77, the burden of her concern was
12 not so much that HIA 101 had been punished but that
13 another boy", who is presently unidentified, "to whom
14 HIA 101 had given the £30 or allegedly given the £30 had
15 not been traced and was getting away unpunished. She
16 said if no-one else was prepared to approach his family
17 that she would do it.

18 She also expressed concern that staff should leave
19 large amounts of money in an unlocked room as it
20 presented a temptation to any child. She said she did
21 not know of the incident until BAR 7 came to
22 collect HIA 101. She had known about it earlier -- if she
23 had known about it earlier, she could have talked to
24 HIA 101 and she felt she could have got the truth from
25 him. However, she has now had the opportunity to talk

1 to HIA 101 and she is completely satisfied in her mind
2 that he did take £30 and gave it to a boy known as ...
3 She wondered whether HIA 101 had been under any pressure
4 to do this, though for the moment there is no evidence
5 that he was. She emphasised that HIA 101 had not spent
6 any of the money on himself nor told any of the other
7 children at Macedon about his actions."

8 Scroll down, please:

9 "Unidentified people have told BAR 77 that HIA 101
10 was beaten with a wooden spoon by three members of
11 staff. When I questioned her about this, she did not
12 know whether he had been smacked on the hand, the
13 wrists, the legs or elsewhere. It has been suggested by
14 [two names] that HIA 101 was smacked on the wrists. It is
15 important that we ascertain how HIA 101 was punished with
16 a wooden spoon, as I am in no doubt that his father
17 sooner or later will raise this with the area board."

18 Now that's a reference to an individual called BAR 30
19 . We will hear more about him as we go. One of
20 the patterns that flow through the documents amongst
21 the -- those dealing with the BAR 30 children was the
22 propensity of the father to be making complaints about
23 how the children were being looked after and there are
24 references on repeated occasions about the difficulties
25 staff had dealing with him and that's no doubt what that

1 is a reference to. So that's BAR 14 having met
2 with the grandmother to deal with the issue on
3 21st February.

4 Then if we go to 143, please, the bottom of the memo
5 of BAR 7, we can see what happened then the next
6 day, 22nd February:

7 "Policeman Hamill from the Youth Liaison section of
8 the police called in at Macedon regarding the money
9 HIA 101 was supposed to have given to", whoever that it.
10 "He had visited somebody's home and spoke to him and his
11 parents. They categorically denied receiving the
12 money."

13 Reference to the very poor condition that the house
14 is in, and then apparently the policeman said there was
15 nothing more he could do, but felt that, reading between
16 the lines and his own instinct, that the boy had, in
17 fact, received money, but he couldn't produce any
18 evidence to substantiate that.

19 Now on 7th March then, 146, please, the meeting that
20 BAR 14 had required to take place by the
21 and the members of staff. So that's
22 BAR 24 meeting BAR 35, BAR 1 and
23 BAR 76 takes place along with BAR 7. The
24 reference to physical punishment in paragraph 2:

25 "A wooden spoon was used to slap HIA 101 on the hand.

1 The reason for my visit to Macedon", paragraph 3,
2 "was to express senior staff concern for the handling of
3 the incident in general and the punishment administered
4 to HIA 101 in particular."

5 There is then reference to what was done with the
6 money. Then the final paragraph:

7 "I expressed some concern that three members of
8 staff punished the boy for the same offence, that it was
9 administered three weeks after the money had been stolen
10 and that a wooden spoon was used -- which was a breach
11 of Barnardo's policy. The three members of staff
12 admitted using a wooden spoon to punish HIA 101 in a final
13 bid to defer him from stealing ..."

14 In the documents there were previous incidents that
15 had come to light:

16 "... and they suggest it was done in a retributive
17 manner.

18 All staff agreed that it may have been beneficial to
19 seek the aid of HIA 101's grandmother in this issue. It
20 is hoped that HIA 101's grandmother can be encouraged to
21 visit Macedon and become familiar with the staff and the
22 problems that the BAR 30 children present.

23 No definite date could be given as to when the
24 bicycle had been withdrawn from HIA 101, but all agreed
25 that it was not for this incident but for two previous

1 bouts of stealing in the first cottage.

2 BAR 8 had not informed the staff that she had
3 presented HIA 101 with a bicycle. They learned this from
4 HIA 101 himself.

5 Staff completely denied HIA 101 being deprived of
6 cereal was punishment for this incident. The only time
7 HIA 101 was stopped from taking another dish of cereal was
8 after he had already had three dishfuls.

9 Concerning the withdrawal of £10 from HIA 101's bank
10 account as part of his repayment, BAR 1 told
11 the group that she did not want the £30 replaced.
12 I told her she could hardly expect to have it replaced
13 in view of her delay in reporting the stolen money and
14 also in leaving such a large sum of money in an unlocked
15 room, especially in view of the fact that staff have
16 indicated that regular stealing is taking place at
17 Macedon. I believe BAR 1 should bear the
18 consequences for leaving such an amount of money
19 unguarded and I was not pleased at her involvement in
20 the physical punishment of HIA 101.

21 After the formal meeting was over we continued to
22 discuss children's and young people's acting out
23 behaviour, in particular stealing and lying, which seems
24 to be a major problem for some time at Macedon. Staff
25 went on to recall very vividly their experience during

1 the summer holidays with their group in Donegal and how
2 their morale was very low. This was due to the spate of
3 stealing by the children from the local stores and
4 having to deal with the complaining shopkeepers."

5 Now you saw in **BAR 7** 's memo of 6th February
6 that she insisted it be recorded in the punishment book.
7 If we can look, please, at BAR-148, if we just scroll
8 a little further down, please, so you can see **BAR 35**
9 signing:

10 "I slapped **HIA 101** on each hand with a spoon for
11 stealing cash from a member of staff."

12 Then **BAR 76** signs:

13 "I slapped **HIA 101** on the legs for stealing
14 money out of my pockets and out of my purse over
15 a period of some" -- I think it's "eight weeks".

16 Then **BAR 1** signs:

17 "I spanked **HIA 101** with the wooden spoon on his bottom
18 with his pants on. He stole £30 out of my handbag. He
19 admits this."

20 So according to the punishment book the striking was
21 in three different areas. One was on the hand, one was
22 on the legs, one was on the bottom for effectively two
23 individuals who believed they had had money stolen by
24 the boy and then the third, who was the senior member in
25 the house or in the cottage, for the fact that that had

1 happened.

2 Now obviously you can see how this incident was
3 dealt with by both the superintendent in the home and
4 then by the senior staff in headquarters. We will
5 shortly look at what occurred in Macedon in terms of the
6 allegations in more detail, but just to allow me to
7 bring this sequence to an end, all the children were
8 transferred from Macedon to its replacement, Sharonmore,
9 by 29th June 1981 -- the reference for that is at
10 BAR-4239; it is contained in a police report -- bar two
11 small groups of children and staff, who went to
12 satellite units of Sharonmore at Derrycoole Way in
13 Rathcoole and Ballysillan Road in Belfast. So the
14 Sharonmore project had two units, Ravelston and
15 Ballyduff, on its own site and then it had two satellite
16 units that provided specialist care to particular
17 families. One was in Rathcoole, living in the
18 community, as it were, and the other was in Ballysillan.

19 Macedon was ultimately deregistered -- and we saw
20 the memo from the registration file earlier --
21 deregistered on 7th July 1982, at which point Sharonmore
22 was registered, although the de facto operation appears
23 to have been from June 1981.

24 Now Barnardo's have said to the Inquiry that it
25 believes 598 children passed through Macedon during its

1 existence between 1950 and 1981. That's in paragraph 9
2 of Linda Wilson's statement at BAR-610. Now based on
3 those who have come forward to the Inquiry about their
4 time in Macedon and taking into account the material
5 received by the Inquiry that identifies others who make
6 allegations, some of whom I have opened to you this
7 morning, it would appear that fifteen children who
8 resided in Macedon have made allegations of abuse in
9 some form. That would mean -- you probably know what's
10 coming next from previous modules -- that the percentage
11 of children making complaints about their time in
12 Macedon may be as low as 2.5%.

13 Now into that bald figure -- and, of course, that
14 should not in any way be seen as any minimising of the
15 abuse of any particular individual -- but into that
16 figure I will ask you to bear in mind that there are
17 obviously issues over some of the allegations, as we
18 will come to see, that would make up part of that 2.5%,
19 and it obviously doesn't take account of the wider -- as
20 you saw earlier, Barnardo's have dealt with 3500
21 children through the residential homes that they have
22 had. The third contextualising of it is this particular
23 unit was the recipient of particularly difficult
24 families with problems residing in other children's
25 homes.

1 I am now going to turn to look at some of the
2 allegations of abuse involved in the module, what they
3 are, how and when it came to light and what was done
4 about them. I am going to look at them in the order in
5 which they came to light, because given the evidential
6 issues in the Macedon Inquiry, this is likely in my view
7 to be the best way that I can to assist the Panel to
8 consider what is said to have occurred.

9 I am going to begin -- we have looked at this issue
10 from . That's documented and dealt with at the
11 time. I am now going to deal with a matter that arose
12 in the early part of . It relates to a boy in
13 Macedon called BAR 46 and a staff member who
14 worked there between and -- we will come to
15 that shortly -- called BAR 3 . His is a name
16 that we will return to on a number of occasions, but in
17 early BAR 46 disclosed to Barnardo's staff
18 that he had been abused sexually by a member of staff
19 and that was said to be BAR 3 .
20 BAR 46 was born on . He was
21 at the time of his disclosure. He had resided in
22 Barnardo's Macedon from aged , and
23 continued to reside there after these events until and
24 into Sharonmore on , when he was aged
25 . The references for that are at 4290 to 4294.

1 occasions had tried to kiss him.

2 As these reported incidents took place some months
3 ago, the member of staff concerned has now left our
4 employment."

5 He had resigned on

6 "On considering the situation, in my judgment any
7 well-intentioned cross-examination at this late stage
8 might do damage to all concerned, especially in view of
9 the climate in the province at present."

10 If we just scroll down a little further, please, so
11 we can see. Dated . BAR 24 ,
12 . So at this point the language had
13 changed from " " to " " .

14 Now the sequence of events that this document either
15 demonstrates or implies is, if we just scroll up so the
16 Panel can see the text again, BAR 46 had
17 disclosed to BAR 2 in general conversation
18 after BAR 3 had already left the employment in
19 Macedon that he, BAR 3 , had tried to kiss him
20 on occasions.

21 Now BAR 2 was a staff member between
22 and . He -- and obviously
23 what I draw attention to at this point, if I may,
24 Members of the Panel, you will wish to note the
25 involvement of BAR 2 at least as far as this

1 boy is concerned as someone who was both trusted to
2 receive the disclosure and who passed the information on
3 to BAR 8 . So BAR 2 informs BAR 8
4 , another staff member, who was more experienced
5 is a fair description and older than BAR 2 .
6 She had begun working for Barnardo's in and
7 continued to work in Barnardo's until and it
8 appears, having told her that, she then tells BAR 24
9 , after some months. So
10 it's unclear at what point it was first told to BAR 2
11 and then to BAR 8 , but at this later
12 stage BAR 8 has told BAR 24 about what had
13 been said.

14 In her police statement -- if we can look, please,
15 at 8502, in her police statement of 25th April 2001 as
16 part of the Macedon Inquiry BAR 8 sets out her
17 recollection about this.

18 "The first time" -- this is about eight
19 lines down -- "I became aware of an allegation of sexual
20 abuse was in when I spoke with one of the children
21 in Macedon named BAR 46 . At that time there
22 were rumours going around the children that one of the
23 staff members named BAR 3 was a homosexual.
24 I spoke to BAR 46 as the result of a conversation with
25 BAR 2 . I remember that BAR 46 told

1 me that he had been on a weekend trip with BAR 3
2 I believe to Dublin. He explained that BAR 3
3 had got into BAR 46 's bed beside him to
4 comfort him after terrifying him by talking to him about
5 spirits. He explained he'd started to cry and was
6 terrified and that he'd got out of bed. BAR 46 was very
7 agitated when I spoke to him and had difficulty in
8 talking to me about this. When I asked if anything
9 further had happened, BAR 46 told me that he didn't want
10 to talk about it further and he wouldn't talk about it
11 further.

12 I passed this information to BAR 24 , who was
13 at the time. BAR 3 had
14 left Macedon shortly before this incident. BAR 24
15 didn't come back to me about the incident.
16 I had other concerns about BAR 3 , including
17 that he had borrowed money from staff, including me, and
18 that he was dishonest."

19 Then she says:

20 "I went to the ,
21 BAR 14 , and voiced my concerns to him,
22 explaining to him that I thought BAR 3 should
23 never work with children again."

24 Now BAR 24 , having considered -- if we go
25 back, please, to 4242, because obviously what BAR 8

1 4527 and I am simply going to summarise. He explained
2 he had been from to 6,
3 when he was promoted. He did continue to visit Macedon
4 in a supervisory role and support of the then
5 superintendent. He was involved in developing what
6 would become the Sharonmore project because of the
7 impact the M5 motorway was going to have. Then he
8 explains how he returns to work as
9 in and tendered his resignation on
10 . So that's a few weeks before he is
11 writing the memo. So he clearly may well be working his
12 notice at the time that this happens, but he does
13 address the memo if we move through to 4525, please. He
14 says:

15 "I can recall that BAR 3 came to work in
16 Macedon. He seemed good at his job and could talk
17 through problems. I can remember that he had a
18 . That's all I really remember about him.

19 I have been shown an incident report dated
20 ."

21 He can't recall what that's about. He is then shown
22 a file note dated . That's the note we
23 have been looking at:

24 "I can confirm that I also wrote this report.

25 I vaguely remember BAR 8 coming to me. At that

1 point in time I dealt with the incident and I felt that
2 it was the right decision at that time. Kincora was on
3 the go at that time. I felt that it was important to
4 record the incident. I would have thought that when
5 I made the decision, that that was the end of the
6 matter. I have no recollection of informing the
7 , BAR 14 ,
8 or the police."

9 Now BAR 14 made a statement to police on
10 25th April 2001. It is at 4522, 4523. He was not asked
11 specifically about whether he was ever told about BAR 46
12 disclosures about BAR 3 , though he did
13 recollect having his own what appears to be separate
14 concerns that he sets out in the police statement, and
15 he also wrote a memo of , which pre-dates
16 the memo that we have just been looking at by some four
17 days.

18 If we can look, please, at 5924, he says:

19 " BAR 3 was employed at Macedon from
20 until . Immediately prior to his
21 resignation it had come to light that he owed money to
22 both the petty cash account and to certain children's
23 pocket money. On investigation it transpired that loans
24 had been made by supervisory staff, but at no time had
25 he been authorised to take money from children's pocket

1 money. When these matters were discussed with him, he
2 acknowledged his responsibility and agreed to repay the
3 outstanding amounts. Having repaid the loans, he
4 resigned.

5 Since his resignation BAR 3 has indicated
6 a willingness to return to Barnardo's and it does appear
7 to be his wish to continue in childcare. In addition to
8 the matter referred to above, there were a number of
9 other matters of concern and we would not be prepared to
10 re-employ BAR 3 in any position. BAR 3
11 has an effeminate manner and one is inclined to the view
12 that he is most certainly homosexual. However, this was
13 never a problem as far as his work was concerned except
14 that children made reference. Following his resignation
15 there was some evidence that he brought alcohol to the
16 premises, though most of his colleagues were of the
17 opinion that he did not drink. In addition to borrowing
18 money as referred to above, it is known that he borrowed
19 a large number of money from one member of staff and
20 that this was not repaid. BAR 3 had the ability
21 to work through difficult experiences with the children
22 and there was never any doubt as to his childcare
23 ability. He appeared to be supportive to staff, but
24 tended to become involved in their personal lives and
25 seemed to have the skill to identify their vulnerable

1 points. Having done this, he tended to work on these
2 for the purpose of gaining their confidence.

3 I have great doubts as to BAR 3 's reliability
4 and certainly would not recommend him for a position of
5 trust or for any post in a social work setting."

6 So he has, looking at the documents in his police
7 statement, not been told about the disclosures made to
8 BAR 24 , but has expressed to the police in 2001
9 his own concerns about BAR 3 through various
10 other incidents that had come to light, but he says and
11 said to the police, if we go back to 4523, please, on
12 25th April 2001 -- he says:

13 "During my time as Director I had no concerns that
14 children in Macedon were being abused by staff."

15 Now I take that to mean in the context of the
16 Macedon Inquiry. So that was about sexual abuse. We
17 will be able to clarify with BAR 14 what he
18 meant by that.

19 Now I mentioned when we looked at BAR 8 's
20 police statement of 25th April 2001 her recollection at
21 that time was she went to BAR 14 and voiced
22 what she describes as her concerns, explaining that she
23 thought BAR 3 should never work with children
24 again.

25 BAR 14 , if we look at 1022, please,

1 addresses this in his statement to the Inquiry, where he
2 says about BAR 24 's statement -- he draws attention
3 to the fact there were criminal proceedings:

4 " BAR 24 states that he has no recollection of
5 his having informed me of the matter dealt with in his
6 written report. I do not have any recollection of
7 having read BAR 24 's report or of the question of
8 referral to the RUC having been discussed with me."

9 He refers to the file note and says his view of it,
10 which may or may not be right, but what he then says is
11 in paragraph 11:

12 "I cannot say with certainty what my view would have
13 been had this matter been reported to me at that time.
14 At the very least I think I would have taken advice from
15 Barnardo's headquarters and I think that I would have
16 instructed my colleagues to report the matter to the
17 responsible statutory authority."

18 That's what he, looking back, is saying as the
19 he would have done or believes he
20 would have done if the matter had been brought to his
21 attention.

22 I mentioned Detective Constable Boyce. He commented
23 on the handling of this particular document. If we can
24 look, please, at 4241, which is in his police report of
25 April 2001. If we scroll down, please -- scroll down,

1 please. He expresses the view:

2 "I personally find the report a graphic ignorance of
3 BAR 24 's responsibilities to the care of the
4 children in Macedon and of the implications for other
5 children who in the future would come into contact with
6 BAR 3 ."

7 If we scroll down, please, we have then the file
8 note. If we move on to the next page, please, he says:

9 "The final paragraph in BAR 24 's confidential
10 report I believe relates to the huge investigation being
11 conducted by police at that time known as the Kincora
12 enquiry ... The media attention was huge and caused
13 huge political implications.

14 I believe that BAR 24 made a decision not to
15 inform police at that time in order to avoid
16 an investigation by the Kincora enquiry team into
17 Macedon and to protect Barnardo's from media attention."

18 Now he expresses his belief. Ultimately it is
19 a matter for the Panel to reflect on and, as necessary,
20 decide upon as to whether that was the purpose of the
21 decision not to disclose it. BAR 24 obviously
22 expressed the view in his statement he felt it important
23 that it be recorded, although he didn't inform those
24 above him in Barnardo's. It would appear there is
25 nothing in the documents that suggests he informed the

1 Eastern Health & Social Services Board who was
2 responsible for the boy in question and nothing suggests
3 he informed the police at the time.

4 Now in October 2004 Martin Ruddock, the principal
5 officer of Barnardo's, in his paper reviewing the
6 outcome of the Macedon Inquiry trial recognised the
7 relevance of BAR 24 's comment about Kincora. If
8 we look, please, at BAR-054 and two-thirds of the way
9 down -- and this is an issue I am just going to flag up
10 and I will come back to it -- he draws attention to the
11 link between member of staff BAR 1 's personal
12 link with BAR 85 , the who
13 was convicted in 1981 of sexual offences against boys
14 there, and he said -- Martin Ruddock says:

15 "We have to date been unable to identify evidence of
16 how Barnardo's addressed the issues arising from the
17 investigation into or whether there were any
18 risks to children in the care of Barnardo's. It is my
19 view that this issue is of greater importance because of
20 BAR 24 's letter", or file note, "which talks
21 about the climate in Northern Ireland and leads to his
22 decision not to address the allegation about BAR 3
23 ."

24 So there is two issues that arise there. The first
25 is the decision not to deal with the allegation, not to

1 investigate it, not to report it on, but Martin Ruddock
2 is also recognising the second issue to its side, which
3 is well, Kincora is recognised. The relationship
4 between BAR 1 and BAR 85 is known. What
5 steps, if any, were taken to see whether that had any
6 implications or none for any of the children in care of
7 Barnardo's?

8 Now speaking of how BAR 24 dealt with this
9 disclosure, in her first witness statement to the
10 Inquiry, if we look, please, at paragraph 18 at 048,
11 Linda Wilson on behalf of Barnardo's says this:

12 "Particular concerns were identified in respect of
13 the response to the report that BAR 3 had on
14 occasion tried to kiss a male resident. Martin Ruddock
15 concluded that the report was inadequately addressed and
16 did not lead to any investigation. In accordance with
17 Barnardo's policy at the time on how to deal with
18 allegations of 'interference' the first task of the
19 superintendent was to find out facts. This did not
20 happen and as a result Barnardo's failed to address
21 potential child abuse."

22 In his 2004 report Martin Ruddock said this, if we
23 can go back, please, to 055. Sorry. I will come back
24 to you with the page numbers, Members of the Panel, but
25 if I can -- what he said:

1 "If there is a crucial moment when Barnardo's failed
2 to address potential child abuse, this is it."

3 Just before we perhaps, Chairman, take another short
4 break if I can ask you, Members of the Panel, to note
5 this. The nature of the complaint that was made in
6 was one of attempts to kiss or, if BAR 8 's
7 recollection in 2001 is more reliable than the memo
8 written at the time, some effort to get into bed that
9 was resisted. If I can ask you to bear those in mind,
10 because, like each of the matters that are dealt with in
11 the , they return again by the time of the
12 Macedon Inquiry and you will have to look at the
13 difference between what is said then and what was said
14 at this particular juncture.

15 Before I move on to the next matter perhaps if we
16 take a short break.

17 CHAIRMAN: Yes. We will rise for ten minutes.

18 (3.20 pm)

19 (Short break)

20 (3.30 pm)

21 MR AIKEN: Chairman, Members of the Panel, just before the
22 break we were concluding the first occasion looking at

23 BAR 46 's allegations against BAR 3 .

24 I said I would give you a reference. If we can bring
25 up, please, BAR-056, we should find the quotation from

1 Martin Ruddock as part of his work. Yes. It is that
2 first paragraph on the page, the second sentence that we
3 can see he is referring to this complaint being
4 inadequately addressed. So BAR-056.

5 The disclosures themselves that BAR 46
6 made, as I mentioned, will arise again further along
7 this chronology and --

8 CHAIRMAN: Well, I think before we just leave this it is
9 worth just setting out why Mr Ruddock took the view
10 there may have been failure. He points out the first
11 task of a superintendent is to find out the facts --

12 MR AIKEN: Yes.

13 CHAIRMAN: -- which they clearly didn't seek to do, because
14 they just let this man disappear off into another world.

15 MR AIKEN: Yes.

16 CHAIRMAN: Nobody knew where he was, what he was doing,
17 whether he was working with other children.

18 MR AIKEN: Yes.

19 CHAIRMAN: Then:

20 "Potential failures in the recruitment of other
21 staff, befrienders and volunteers."

22 MR AIKEN: Yes.

23 CHAIRMAN: So those elements appear to be what led him to
24 that conclusion.

25 MR AIKEN: Yes. Indeed, that first point you make is the

1 point that Detective Constable Boyce was making in 2001.
2 It was not only, "What about the children in
3 Barnardo's?" It was, "Where did this man go?"

4 In fairness to Barnardo's we will see as we move
5 through the chronology the exact opposite approach being
6 taken, where very proactive steps are taken to alert
7 statutory authorities to investigate particular
8 individuals that Barnardo's become aware of and it's
9 a complete contrast to this particular event that we're
10 looking at.

11 The next matter that I am going to move on to --
12 I should say I will be coming over the course of the
13 rest of today and tomorrow and whatever other occasions
14 I need to complete this task and in dealing with the
15 witnesses that there is a family in Barnardo's at this
16 time that we are looking at, , and
17 that is the BAR 30 family. There are ,
18 , .
19 They feature through a lot of the material that we are
20 going to look at.

21 I am going to begin now by looking at a particular
22 incident on . Now the Panel will recall
23 that at this point Macedon is still operational until
24 . On BAR 8 made
25 a statement to police about a disclosure made to her by

1 BAR 47 , the older sister of HIA 516 and HIA 101 , about
2 what occurred when they were on a home visit to their
3 father, BAR 30 .

4 Now I want to be clear, Members of the Panel. I am
5 going to look at this matter not because the Inquiry is
6 investigating incidents of abuse that may have occurred
7 outside the institution that the Inquiry is
8 investigating, which, of course, is not to in any way
9 undermine the effect those incidents may have had on
10 someone, but rather because of what other relevant
11 matters can be gleaned from this series of events,
12 including the approach of Barnardo's to matters of this
13 kind and the relevance of these disclosures to
14 subsequent allegations made about staff in Barnardo's
15 during the later Macedon Inquiry. So in layman's terms
16 if I can say sometimes what's not said is also as
17 relevant as what is said.

18 So in that context I am going to set this out.
19 BAR 47 was born on , came to live in
20 Macedon on , aged , transferred to
21 Sharonmore in and remained there until
22 , when she left at age . The references for
23 that are at 8731, 4275, 4289.

24 If we can look, then, please, at 149, BAR 8
25 recounts in this -- you can see the document is headed

1 "Statement made to Police Woman Constable Ann Campbell,
2 Lisburn Road RUC Station. BAR 8 , over 21, social
3 worker. ". She says:

4 "On at approximately 9.30 pm
5 I was discussing parental contact and home visits with
6 BAR 47 . During our conversation BAR 47 became
7 agitated and very emotional and broke down several times
8 crying. BAR 47 told me that she wanted to see her mammy
9 on her own. She stated several times that she hated her
10 father and never wanted to see him again.

11 I questioned BAR 47 as to her reasons for stating
12 that she hated her father and never wished to see him
13 again. BAR 47 told me that during home visits when she
14 visited with her brothers HIA 516 and HIA 101 her father had
15 'done things to her -- done things on her'."

16 So if I can pause there just to observe that the
17 events that BAR 47 is speaking of to BAR 8 are
18 happening while she is resident in Barnardo's, going out
19 on a home visit to her father:

20 " BAR 47 also told me that the incidents which she
21 referred to occurred whilst her father and mother were
22 living apart and she had visited him along with her two
23 brothers at his home ..."

24 at a particular address:

25 "She added that during these times he was under the

1 influence of alcohol. The following account is
2 an incident which BAR 47 states took place during a visit
3 to her father's home."

4 She then refers to her father asking her to go
5 upstairs, as he had something nice to show her in the
6 bedroom. They both entered. She describes what took
7 place. If we just scroll down a little, please, you can
8 see the reference to him lying on top of her, about his
9 weight. If we scroll down further, please, what he then
10 tried to do, but she struggled and he was unable to
11 remove her underwear. This will become important for
12 other reasons that you will see in due course. So she
13 is saying he put his hands underneath her sweater and
14 touched her chest.

15 While this was happening she was shouting for help
16 and shouting for her father to let her up. Her father
17 told her to keep quiet and released her when he heard
18 one of the boys running up the stairs apparently to
19 BAR 47's cries for help. He then let her up and opened
20 the bedroom door.

21 We will see that was HIA 101 , because on
22 BAR 8 also spoke to BAR 47's
23 brother , who was born on -- so he
24 is aged -- about what he could recall happening on
25 the home visit. Yes. He is aged at the time of

1 these events where BAR 47 would have been at the time
2 of these events.

3 If we can look, please, at 153, BAR 8 is
4 recording an interview with HIA 101 and I am just
5 going to let you read that document. So a discussion is
6 taking place about how the home visits are going and who
7 is involved in them and the nature of the home
8 relationship.

9 Then if we scroll down, please, you can see at the
10 very last line:

11 "At this point I asked HIA 101 if he could remember
12 an incident when ..."

13 That will have been -- we will have to get
14 an unredacted copy. Perhaps if that can be dealt with.

15 "... BAR 47 had been upstairs and she had shouted for
16 him."

17 If we scroll down, please:

18 " HIA 101 said he did remember BAR 47 shouting for him
19 and told me she had scared him. According to HIA 101
20 daddy and BAR 47 were upstairs. HIA 516 was either outside
21 in the street or at the shops. He", as in HIA 101, "was
22 downstairs playing. He told me he heard BAR 47 shouting
23 ' HIA 101, HIA 101 , help, help'. He ran upstairs to see what
24 was wrong with BAR 47 . She was in the back bedroom. He
25 could hear her shouting, 'Help, HIA 101 ', but he said he

1 visited Macedon to see her. He told her that the police
2 officer Ms Campbell was leaving and he had been
3 allocated some of her work, that he knew her family.
4 After some questioning and gentle persuasion from
5 Detective McKnight BAR 47 recounted her story of the
6 incident."

7 You can see again she indicates in response to the
8 questions that the incident had taken place in the back
9 bedroom. He held her down with his right leg as she
10 struggled to get free. Again you can see the extent to
11 which it is said these events reached.

12 You can see then in the next paragraph the personal
13 distress BAR 47 exhibited when being spoken to and then
14 how that was dealt with in the third paragraph down.
15 Then in the fourth paragraph she left the room and it
16 was evident she was sobbing and crying from her bedroom.

17 "He also said" -- this is Detective Constable
18 McKnight -- "that in the event of this case being
19 brought before the court BAR 47 would, he felt, be unable
20 to face the trauma that this would entail."

21 So that is the judgment that he made based on the
22 way BAR 47 had presented to him at the interview.

23 If we look at 155, please, you will see that BAR 8
24 attended with HIA 101 being spoken to by the
25 same officer who had come up to Macedon on the same

1 date. He then recounted again what he could recollect
2 had taken place. Just scroll down so the Panel can see
3 the rest of the document. Again signed off by BAR 8
4 .

5 Now, Members of the Panel, what I would like to do
6 then is say this. It is not at this point clear what
7 became of the police investigation, though I note from
8 the criminal record of BAR 30 that there was
9 a conviction for indecent assault on a child at Belfast
10 Magistrates' Court on . The reference
11 for that is on his record at BAR-8167 at the bottom.
12 Whether that relates to this or not --

13 CHAIRMAN: Does the record not give the date of the offence?

14 MR AIKEN: Sadly not. If we look at 8167, it's --

15 CHAIRMAN: Well, it should be possible to get a copy of the
16 entry in the magistrate's order book --

17 MR AIKEN: Yes.

18 CHAIRMAN: -- and the summons would give the date of the
19 offence.

20 MR AIKEN: Yes. We are also trying to get -- if we scroll
21 down, please -- we're trying to get -- to the bottom
22 entry on the page -- we're trying to get the police to
23 find, if they can, the file from their side, as it were,
24 of this investigation. That's the indecent assault
25 being recorded and the court date where a conviction

1 takes place, but if we scroll down a little further,
2 please, unfortunately none of the entries have a date
3 connected to them. It is something we can look into
4 further.

5 CHAIRMAN: Well, we see there at the bottom we do get the
6 date for another offence.

7 MR AIKEN: Yes. It just seems to be missing for that
8 particular entry unfortunately.

9 CHAIRMAN: Well, we should be able to get that from the
10 court files, even if the police don't have it.

11 MR AIKEN: There are some matters then that I want to
12 highlight at this point, reflecting on that series of
13 documents that we have looked at.

14 The first is the victim was prepared to and felt
15 able to as a -year-old disclose the matters that
16 concerned her to a member of Barnardo's staff.
17 Barnardo's brought the matter to the attention of the
18 police and supported the victim and the witness indeed
19 through their involvement with the police. Separately,
20 but perhaps importantly, BAR 47 and HIA 101 were both
21 speaking to police about abuse. The nature of the
22 allegations themselves of indecent assault, and then the
23 timing. This is , just a few months before
24 Macedon would close and services and therefore the
25 children transferred to Sharonmore.

1 I would ask you to bear this incident in mind and
2 its sequence and chronology when we come to look at the
3 Macedon Inquiry, as two of the complainants of the ten
4 residents I refer to in the Macedon Inquiry are BAR 47
5 and HIA 101, because by now in the abuse
6 said to have been perpetrated by BAR 1 and
7 BAR 2, when we come to look at the Macedon
8 Inquiry, would have been occurring and would have
9 reached its end by June 1981, because as far as HIA 101
10 was concerned and the same for BAR 47, save
11 for involvement with BAR 2, when they
12 transferred to Sharonmore, the abuse did not continue.

13 Obviously what flows from that is that neither of
14 the individuals who were either speaking to BAR 8
15 about what happened and then thereafter speaking to the
16 police about what happened in relation to the father
17 make any reference to either of the two members of staff
18 that feature front and centre in the Macedon Inquiry.

19 I am then going to move into an event in
20 involving a different boy who was residing in Barnardo's
21 called BAR 44. This relates to an adult in the
22 community called David Jarvis. It is what resulted in
23 Barnardo's being before The Hughes Inquiry.

24 On -- so you will immediately note
25 this is now Sharonmore that we have moved to, Macedon

1 having closed in June 1981 -- on
2 a -year-old boy BAR 44 , who had been admitted
3 to the care in Barnardo's Sharonmore from Rathgael two
4 months before -- in was when he arrived in
5 Barnardo's -- was the subject of a sexual assault by
6 a man called David Jarvis. BAR 44 had truanted from
7 school and was picked up by Jarvis, a then delivery
8 driver and also a convicted sex offender, in Belfast
9 city centre and taken on Jarvis' delivery rounds.
10 Jarvis indecently assaulted him during that time, and
11 a co of days later BAR 44 informed his uncle
12 about what had occurred. His uncle informed Barnardo's,
13 who prepared an incident report.

14 If we can look, please, at 9... -- 932 -- that's
15 a wrong reference. If we can look at HIA932, please, if
16 that's possible. If we can move to the HIA bundle, that
17 would be super. While that's being done -- there we
18 are. Yes. You can see the police were informed
19 immediately about the indecent assault of BAR 44
20 , who is A4 as far as the publication of the
21 Hughes Inquiry report is concerned. He made a statement
22 the following day. The incident report was copied to
23 the Southern Board.

24 His statement of , BAR 44 's
25 statement to the police, what had occurred, if we can

1 look at 22318, please, I am not going to look at what he
2 describes occurring, but what I want to show you is he
3 is again accompanied by a member of Barnardo's staff,
4 the group leader, BAR 9 or . If we just scroll
5 down to the bottom, please -- just scroll a little
6 further -- you can see in the bottom right-hand corner
7 BAR 9 , in Sharonmore.

8 Then if we look, please, at 22330, the social
9 worker, residential social worker in Barnardo's, BAR 80
10 , who dealt with this incident along with BAR 9
11 -- sorry. 22330. 22330. That's great. Thank
12 you. He records the incident.

13 " BAR 44 had been at his grandmother's, was brought
14 back later in the evening by BAR 75 ."

15 He was another member of staff in Sharonmore,
16 .

17 " BAR 75 reported to BAR 9 and myself that
18 BAR 44 's grandmother had been greatly alarmed and upset
19 by what BAR 44 had told her re being followed and
20 picked up by a man in the Ballyduff area.

21 BAR 9 and I both spoke to BAR 44 . He reported having
22 been picked up on a number of occasions and also having
23 seen this man in the area on other occasions. He said
24 also that the man had made a number of suggestions to
25 BAR 44 of a sexual nature. BAR 44 had been careful

1 not to oblige the man, and although he reported the
2 incidents eventually, he said that he had been too
3 frightened to say anything earlier.

4 I immediately contacted the police, who came to
5 Sharonmore and questioned BAR 44 in the presence of BAR 9
6 . They also made arrangements to have BAR 44 call
7 at the station the following evening. BAR 9 accompanied
8 him on this occasion also.

9 On Monday evening BAR 44 was taken to the police
10 station and later in the week the police reported having
11 picked up and questioned the suspect. He appeared in
12 court and admitted his offences. Later he was released
13 on bail. BAR 44 was asked to report any more
14 sightings."

15 The police investigation -- Mr Jarvis admitted at
16 interview five days later when he was picked up that he
17 had indecently assaulted the boy and that investigation
18 formed police file C642382, which can be found in the
19 bundle at 7252 through to 7283. Jarvis was convicted of
20 the offences in December 1992. The reference for that
21 is at HIA931.

22 Now the behaviour of David Jarvis, his conviction
23 and his access to children in care resulted in the
24 inclusion of Barnardo's Sharonmore and Manor House,
25 Lisburn, because he had done the same thing with a boy

1 from there, in the Committee of Inquiry into Children's
2 Homes and Hostels, The Hughes Inquiry. Barnardo's
3 provided a detailed submission to the Hughes Inquiry,
4 albeit its focus was the 1982 Jarvis incident that
5 affected Sharonmore. That 33-page submission can be
6 found at BAR-22079 to 22113 with appendices then at
7 22114 to 22315. The Panel will want to take the
8 opportunity to read the 33 pages in any event of the
9 submission. It will be of general assistance to the
10 Panel, although, as I indicated this morning,
11 I've discussed with Mr Sayers the need to clarify when
12 certain procedures that are referred to in the
13 submission began to operate, ie were they operating in
14 Macedon between and , or just from Sharonmore
15 began to operate in , or just from ,
16 whenever the matters before the Hughes Inquiry are being
17 dealt with?

18 Now **BAR 79** , who became the Barnardo's
19
20 of Barnardo's in , replacing **BAR 14**
21 , gave evidence to the Hughes Inquiry on behalf
22 of Barnardo's on Day 58 of its public hearings, which
23 was 19th April 1985. I think it had 60 days of hearings
24 in total. So it was towards the end of its public
25 hearings. The transcript of that evidence can be found

1 at BAR-22020 to 22076. Again it will be of interest to
2 the Panel.

3 The Hughes Inquiry reported on 31st December 1985
4 and the report can be found in the bundle -- it is in
5 the HIA bundle at 656 to 1000. Chapter 11 of The Hughes
6 Inquiry report dealt with Barnardo's Sharonmore in the
7 context of the Jarvis incident and it can be found at
8 HIA931 to 937.

9 Now I am going to -- if we can bring up 931, please,
10 I am going to draw this short chapter to the Panel's
11 attention, and it may be that's something that the Panel
12 having the opportunity to read would be easier than me
13 reading it, but I will draw attention to some matters,
14 because it will assist with context and also be of wider
15 interest as the Panel reflect on the evidence relating
16 to Barnardo's over the coming days.

17 At 11 -- if we just scroll down, please, we can see
18 the different facts of the matter are set out as far as
19 dealing with David Jarvis is concerned and the
20 particular issue involving BAR 44 , but if we can
21 move through to 11.7, please, and obviously it's
22 a matter for this Inquiry looking at these matters, but
23 what is said by The Hughes Inquiry:

24 "We find that the staff of the project acted
25 promptly and correctly in recording the allegations and

1 referring them to the police for investigation and to
2 the Board for information. We note that the boy chose
3 to make his disclosure to his uncle rather than a member
4 of staff, but this is by no means surprising, since he
5 had only been at Sharonmore since . We also
6 noted the discrepancy between his police statement,
7 which dealt with a single occasion, and the incident
8 report, which indicated that he had been picked up on
9 a number of occasions. BAR 80 made a statement to
10 us to the effect that the police were given all
11 available information at the time. We are satisfied
12 that the Barnardo's staff took all necessary steps to
13 assist the police fully in relation to the matter."

14 Then they look at various other incidents involving
15 this particular boy, and of more general interest if we
16 move down to 11.9, please:

17 " BAR 79 gave evidence that BAR 44
18 was boy with a record of truancy
19 since the age of 9."

20 He then goes on to describe how this indecent
21 assault occurs when he was a boy playing truant:

22 "But we could conceive of no continuous precautions
23 which the Sharonmore staff could have taken to prevent
24 his truanting. There are clearly limits to the amount
25 of direct supervision which can be provided for children

1 who are not in enclosed institutions."

2 Then they make this point:

3 "The various incidents involving this particular boy
4 demonstrate the difficulty of supervising disturbed and
5 difficult children and we make no criticism of the
6 Sharonmore staff in this respect. The history continued
7 to present difficulties, however, and raised the broader
8 question of whether he should have been kept at the
9 project rather than returned to a more secure
10 environment."

11 They then talk about the particular matters that are
12 on the file and recognise the issue of judgment in
13 placing of someone.

14 Then in paragraph 11.12 they examine the issue of
15 files and supervision that was being operated and the
16 interaction with the Southern Board. If we scroll down,
17 please, to -- if we just keep going, this is all about
18 this particular boy. If we just stop there at 11.14:

19 "The general management and monitoring ... not
20 directly material",

21 but looked at to some extent.

22 If I can draw attention to 11.16 -- you can see in
23 15 a reference to a sophisticated system of annual staff
24 appraisals, but:

25 "In one respect Barnardo's is in advance of the

1 statutory sector in that since 1979 it has paid its
2 residential staff on a par with field social workers.
3 It is Barnardo's policy to have a high level of
4 qualified staff (the 1983 SWAG inspection noted that 60%
5 of the Sharonmore caring staff held professional social
6 work qualifications) and the organisation's salary
7 structure must make such a policy easier to implement.
8 The emphasis on training and professionalism is
9 admirable in an organisation which is informed by
10 a religious, though non-denominational, ethos. In our
11 view this approach is preferable to absolute reliance on
12 vocation and personal commitment."

13 Then you can see at 11.18 reference to the
14 administering authority, the Divisional Director being
15 the de facto administering authority as far as this
16 assessment was concerned:

17 "The statutory monthly visits were deputed to the
18 , **BAR111** We
19 scrutinised the records from mid '81 until the end of
20 '82 and found that visits were reported on pro formas as
21 having been made to Sharonmore for each month from July
22 to December 1981."

23 Then you can see:

24 "During '82 reports were only completed for visits
25 in January, March, June, August and October."

1 So it seems that at the time of The Hughes Inquiry
2 report at least there was evidence before it, although
3 it was looking at a very specific time, of these monthly
4 pro formas being completed during 1981 and 1982, with
5 the occasional blip in terms of timing.

6 Then you can see reference:

7 "Often more than one visit was made in a month and
8 25 visits were made during 1982."

9 Then reference is made to something I drew your
10 attention to earlier, the SWAG report referring to how
11 these were being conducted, the SWAG point about meeting
12 legal requirements but not being sufficient:

13 " **BAR 79** accepted this and gave evidence that
14 a quarterly report", which I touched on earlier, "had
15 been introduced since then, which gave much fuller
16 information."

17 So that would imply that the quarterly report
18 mechanism only came in post the SWAG report in 1983,
19 which means it won't have applied in Macedon, and to
20 what extent the monthly version did we will have to work
21 on a bit more.

22 "But he also drew attention to and placed the
23 statutory visiting and reporting activity in the broader
24 context of Barnardo's monitoring of the project,
25 involving three-weekly supervision meetings between the

1 Divisional Director and Assistant Divisional Director."

2 You can see then in 11.20 the point is made:

3 "Nevertheless we consider Barnardo's record on
4 reporting to have been less than entirely satisfactory
5 insofar as it fell short of full compliance with the
6 letter of the '75 regulations."

7 This didn't have any relevance to the isolated
8 matter with which they were dealing.

9 Then he refer to the SWAG inspections and the first
10 time this happens is November 1983:

11 "Inspections carried out by two of the social worker
12 advisers and extended over four days ran to some
13 50 pages plus appendices and made 22 recommendations."

14 I gave you the reference for it earlier. If we
15 scroll down, it's -- this is what is said:

16 "We consider that it was reasonable for SWAG to
17 allow the project to function for two years before
18 undertaking a full inspection. The project was to
19 a degree experimental and was bound to take time to
20 settle into a pattern."

21 They say:

22 "The report was comprehensive and detailed, although

23 **BAR 79** suggested that it had some presentational
24 defects in that it dealt with a number of incidents
25 without presenting them chronologically."

1 That relates to in the body of the report reference
2 is made to a series of very serious acting out
3 behaviours by children that are referred to by the SWAG
4 inspectors, but they don't precisely identify who and
5 when they're talking about when they're referring to
6 them. They express their view. It should be a matter
7 for this Panel as to whether they agree about that on
8 the standard of the reporting.

9 Then reference is made then to the issue with the
10 Black Report and how it was arising for organisations
11 such as Barnardo's in the context of what was the future
12 role of training schools. You can see that the
13 suggestion was being made which was recommended.

14 So that's again a particular matter in and it
15 is not possible to leave aside the fact it was dealt
16 with at a Public Inquiry, but stripping back to the core
17 issue that this Panel may regard as relevant, again it
18 comes to the attention of Barnardo's staff. They report
19 the matter to the police and Social Services
20 immediately. They accompany the child. The person then
21 is convicted.

22 Subject to the Chairman and Members of the Panel,
23 I will resume at another incident in in the
24 morning.

25 CHAIRMAN: Well, I think this is a suitable point at which

1 to stop for today and resume tomorrow morning.

2 (4.20 pm)

3 (Inquiry adjourned until 10 o'clock tomorrow morning)

4 --ooOoo--

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